





Disclaimer

The operational and financial information on which any outlook or forecast statements are based has not been reviewed nor reported on by the group's external auditor. These forward-looking statements are based on management's current beliefs and expectations and are subject to uncertainty and changes in circumstances. The forward-looking statements involve risks that may affect the group's operational and financial information. Exxaro undertakes no obligation to update or reverse any forward-looking statements, whether as a result of new information or future developments.

Where relevant, comments exclude transactions which make the results not comparable. These exclusions are the responsibility of the group's board of directors and have been presented to illustrate the impact of these transactions on the core operations' performance and hence may not fairly present the group's financial position, changes in equity, results of operations or cash flows. These exclusions have not been reviewed nor reported on by the group's external auditor.





Performance highlights | resilient performance

ESG*



41 months fatality free

0.07 Group LTIFR** (against target of 0.11)

OPERATIONAL



Record coal export volumes

5.9Mt 123%



100% consolidation of renewable energy business, Cennergi

FINANCIAL#



Core EBITDA

R3.9bn 130%

Core HEPS

R13.39 16%



DIVIDEND



R6.43

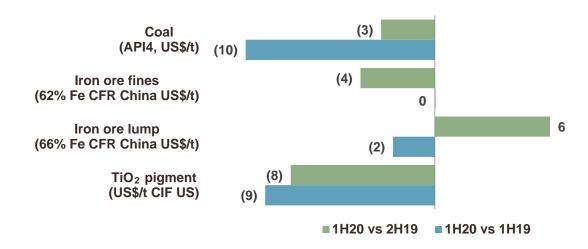
- 3 x core coal earnings
- 100% SIOC pass through

Moore

Macro environment strong performance, despite a disrupted global economy

- COVID-19 response measures impact on global economic activity
- Weakened commodity basket price levels impacted by:
 - ✓ Collapsing demand and price for brent crude oil impact on operational costs
 - ✓ Weakness in global seaborne and domestic thermal coal markets
 - ✓ Iron ore supply disruptions will impact on price levels
 - √ Weakened consumer base for TiO₂ end markets
- Geopolitical tension between US and China prolonging uncertainty

% change in market price



Average R/US\$ spot rate



COVID-19 adapting to a new normal

Immediate crisis management

Strategic and long term

Care and safety

- Employee safety, resilience and productivity
- Partnering with government for resilient communities
- Support provided for SMMEs*

Business continuity

- Capital optimisation and cost management
- MCSA** collaboration for industry safety and prevention measures
- Co-operation with DMRE#

Long term resilience

- Greater policy certainty
- Agree on key national projects and policy interventions
- Private/public partnerships
- Unlock SMMEs improve
 ease of doing business



Nombasa Tsengwa | Executive Head Coal Operations



Safety and health improving all the time

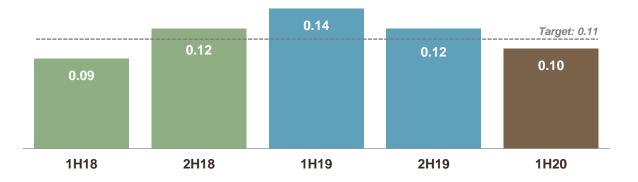
Safety and health

- LTIFR* improvement of 17%
- 41 months fatality free on 1 August 2020
- Aim for zero harm

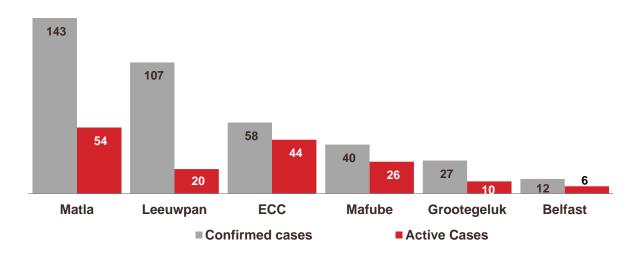
COVID-19 impact on operations

- Level 5 BUs at varying capacities
- 10 day shut at Belfast, ECC & Leeuwpan over the Easter period
- Surprise DMRE visit to Matla confirmed compliance to regulations
- Level 3 Matla at 80%, all others at full capacity
- 387 confirmed COVID-19 cases as at 1 August 2020

LTIFR - Coal

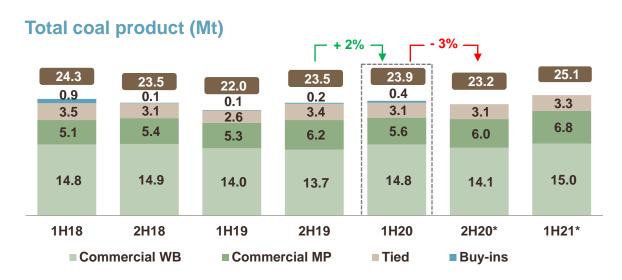


Coal COVID-19 vital statistics

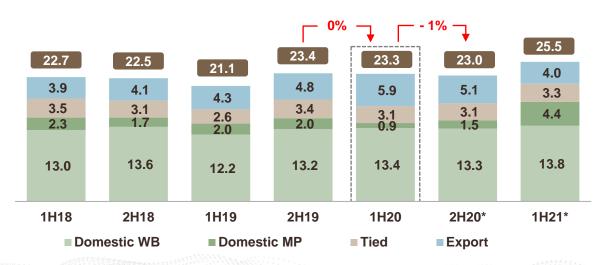


^{*} Lost time injury frequency rate per 200 000 man hours worked for the 12-month period ending 30 June 2020

Volumes | solid performance despite tough operating conditions



Total coal sales (Mt)



Tonnage movement (Mt)

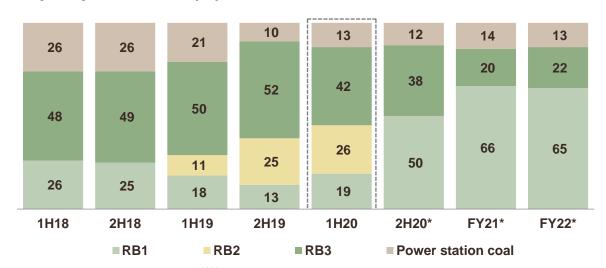
1H20 vs 2H19	<u>)</u> :	Product	<u>Sa</u>	les
			Domestic	Export
Waterberg (WB)	Grootegeluk (GG) (Increased offtake from Medupi and lower domestic offtake)	1.1	0.2	0.3
Mpumalanga (MP)	Belfast (Ramping up to full production)	0.4		0.6
	• ECC (COVID-19 lockdown and new Eskom contract not finalised)	(0.6)	(0.6)	(0.1)
	Leeuwpan (COVID-19 lockdown and new Eskom contract not finalised)	(0.4)	(0.5)	0.1
	• Matla (COVID-19 lockdown)	(0.3)	(0.3)	
Buy-ins	Export supply commitments 1Q20 fulfilled	0.2		0.2
Total		0.4	(1.2)	1.1

^{*} Based on latest internal forecast (actual figures could vary by \pm 5%)

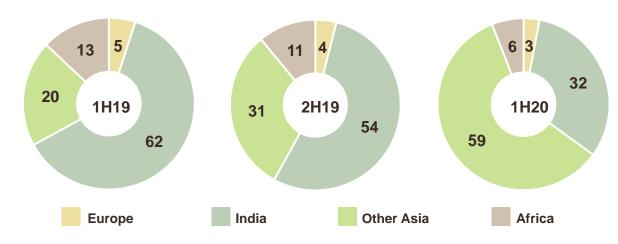
Exports record sales volumes despite market challenges

- Exported 5.9Mt during 1H20, 23% more than 2H19
- Indian market imports from SA down by 20%
- Increased sales from SA to Pakistan and a sevenfold increase to Vietnam
- Higher % RB1 in sales mix contributing positively to average realised price
- Seaborne thermal coal market in oversupply globally. Market volumes in FY20 expected to be 70Mt down due to COVID-19 impact

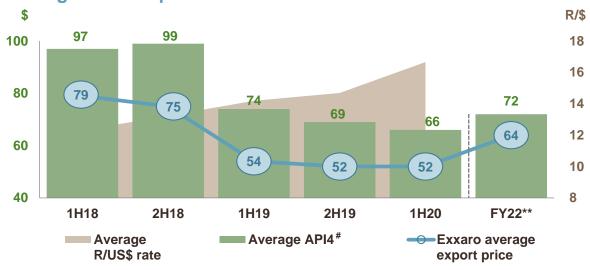
Export product mix (%)



Exxaro export sales destinations (%)



Average realised prices

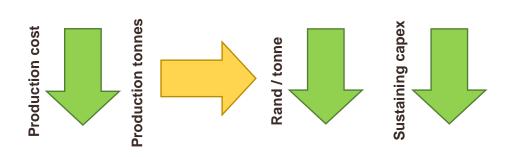


Based on latest internal production forecast ** Based on latest internal forecast # Source: Argus/McCloskey Price Index

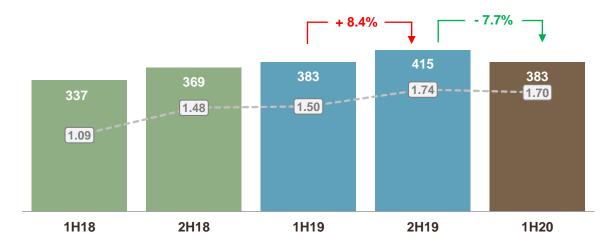
OE relentless focus on costs and cash preservation

- Cost per tonne 7.7% down despite high stripping ratios
- · Life of Mine rehabilitation adjusted down due to discount rate change
- Increase in distribution cost linked to higher export volumes
- Normal inflationary increases of 2% (below mining inflation)
- Ongoing sustainable cash preservation and cost saving initiatives implemented to also mitigate COVID-19 impact

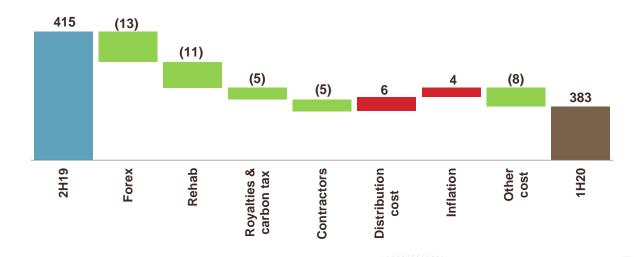
Cash preservation savings initiatives



Cost per tonne - Excluding Matla (R/t) vs Strip ratio*

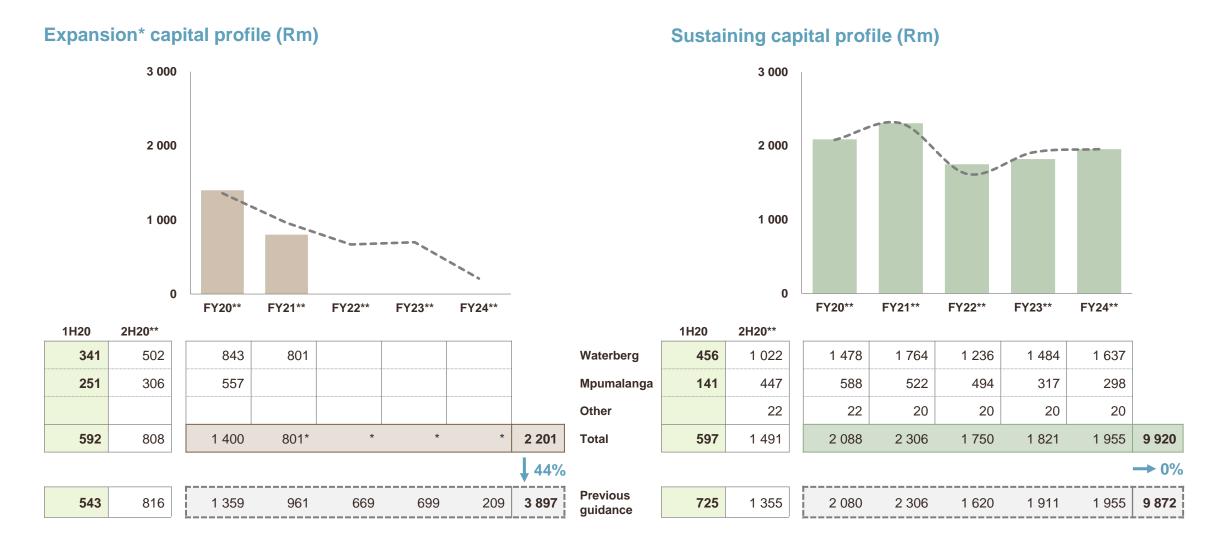


Cost per tonne - Excluding Matla (R/t)



^{*} Tonne of overburden moved for each tonne of ROM

Coal disciplined capital expenditure

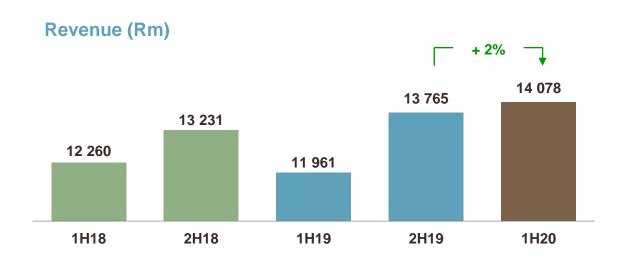


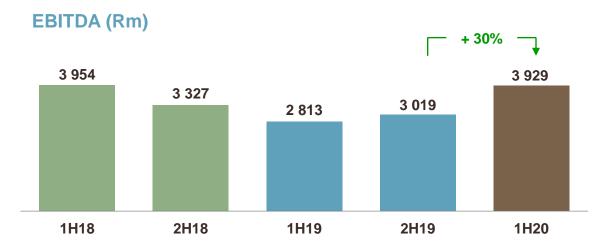
^{*} Excludes Thabametsi

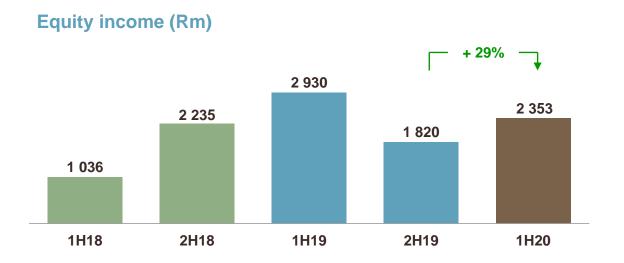
^{**} Based on latest internal forecast (actual figures could vary by ± 5%), Moranbah South not included

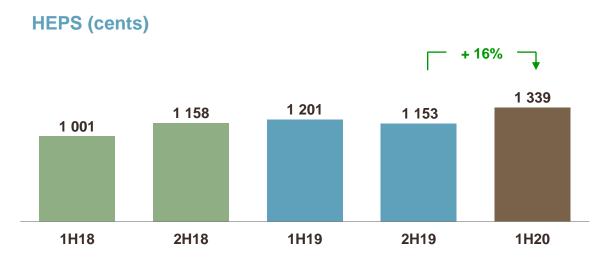


Group core performance resilience delivering results









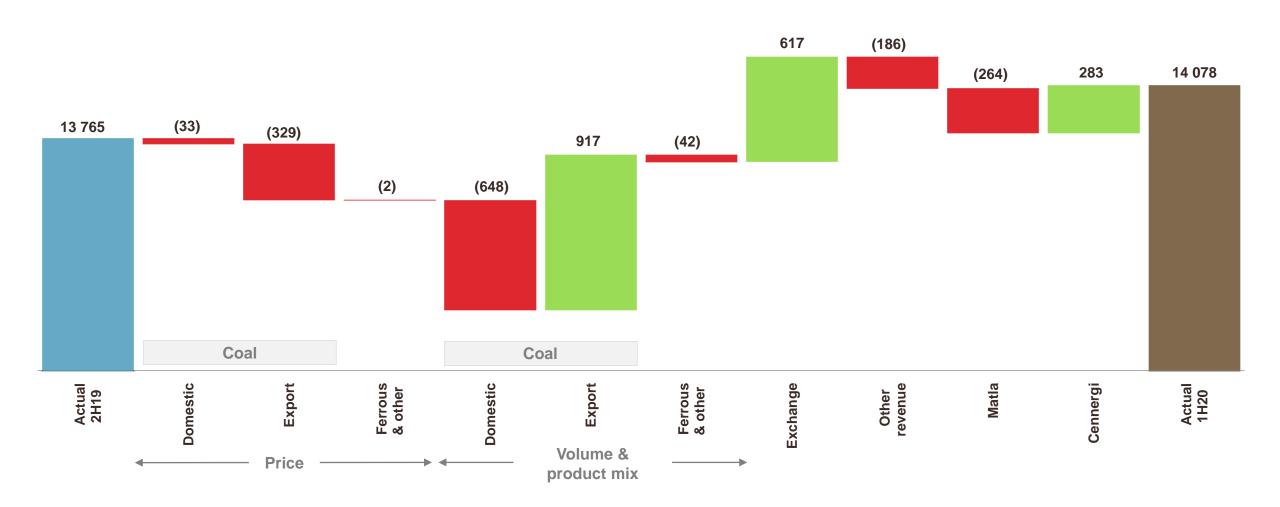
Financial overview non-core adjustments

R million	1H19	2H19	1H20
Non-core adjustments to net operating profit			
- Gain on deemed disposal of Cennergi JV			1 321
- Other headline earnings adjustments			(5)
Headline earnings adjustments	2 253	104	1 316
Other non-core adjustments	375	(253)	(45)
- Insurance claims received as compensation for business interruption		99	14
- Targeted voluntary packages*		(396)	
- Indemnity from tax consequence on disposal of Tronox Holdings plc shares	86	(21)	
- ECC contingent consideration adjustment	232	64	
- Recycling of our share of cash flow hedge at deemed disposal of Cennergi JV			(59)
- Fair value adjustment of debt	58		
- Other	(1)	1	
Total non-core adjustment impact on net operating profit	2 628	(149)	1 271
Post-tax equity-accounted income	(6)	(51)	2
Net financing cost – Replacement BEE Transaction	(21)	(4)	
Tax on items with impact on net operating profit	(90)	14	(2)
Non-controlling interest on items with impact on net operating profit		86	(297)
Total non-core adjustment impact on attributable earnings	2 511	(104)	974

^{*} Excluding Matla

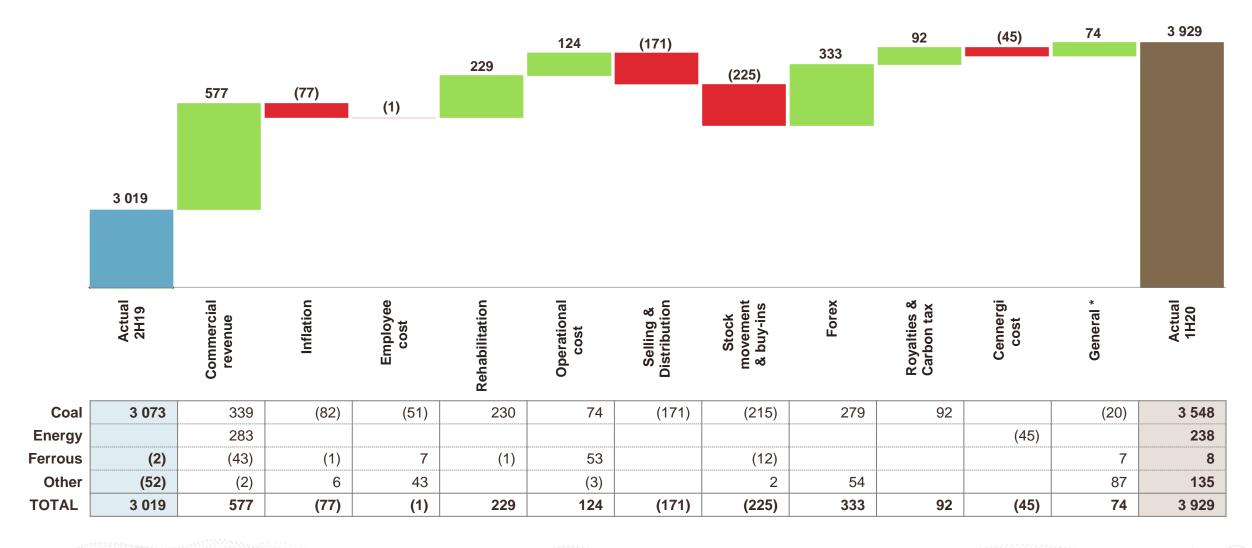
Group revenue exports exceed expectations

R million



Group core EBITDA cautious spending increase profitability

R million



^{*} Total EBITDA variance for Matla included in General = R8 million

Core operations | performance despite challenging environment

R million	1H19	2H19	1H20		
Coal					
Revenue	11 927	13 655	13 730		
Commercial Waterberg	6 726	7 286	7 615		
Commercial Mpumalanga	3 293	3 947	4 076		
Tied Mpumalanga	1 769	2 269	2 005		
Other	139	153	34		
EBITDA	2 829	3 073	3 548		
Commercial Waterberg	3 574	3 572	4 158		
Commercial Mpumalanga	(251)	322	35		
Tied Mpumalanga	79	80	72		
Other	(573)	(901)	(717)		
EBITDA margin (%)	24	23	26		
Energy					
Revenue			283		
EBITDA	EBITDA				
EBITDA margin (%)			84		

Cennergi | first consolidated results from renewable energy

R million	1H20
Revenue	283
Operating expenses	(143)
Net operating profit	140
Net financing cost	(137)
Tax	17
Attributable earnings	20
Attributable earnings EBITDA	238

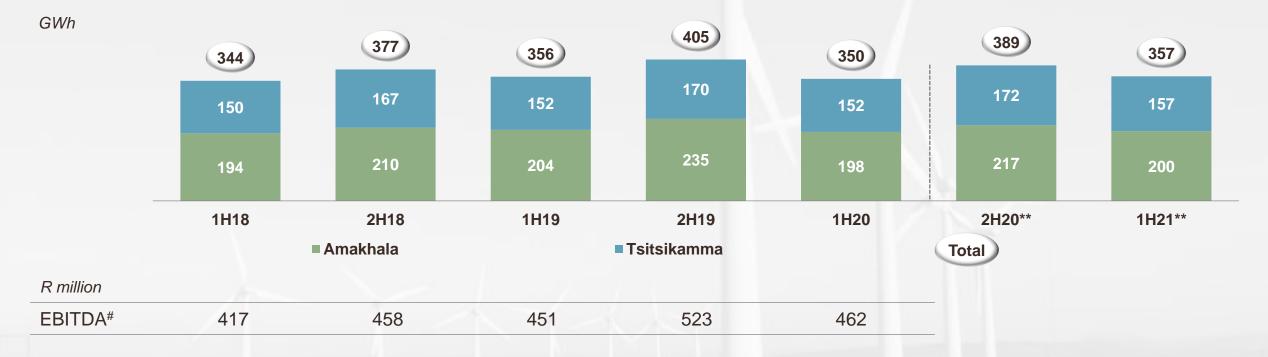
^{*} Gigawatt hours

Cennergi consistent performance expected to continue

 Capacity factor 	acity factor*	 Cap
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- Equipment availability
- Average electricity generation per annum

<u>Amakhala</u>	<u>Tsitsikamma</u>
36%	40%
98%	98%
417 GWh	325 GWh



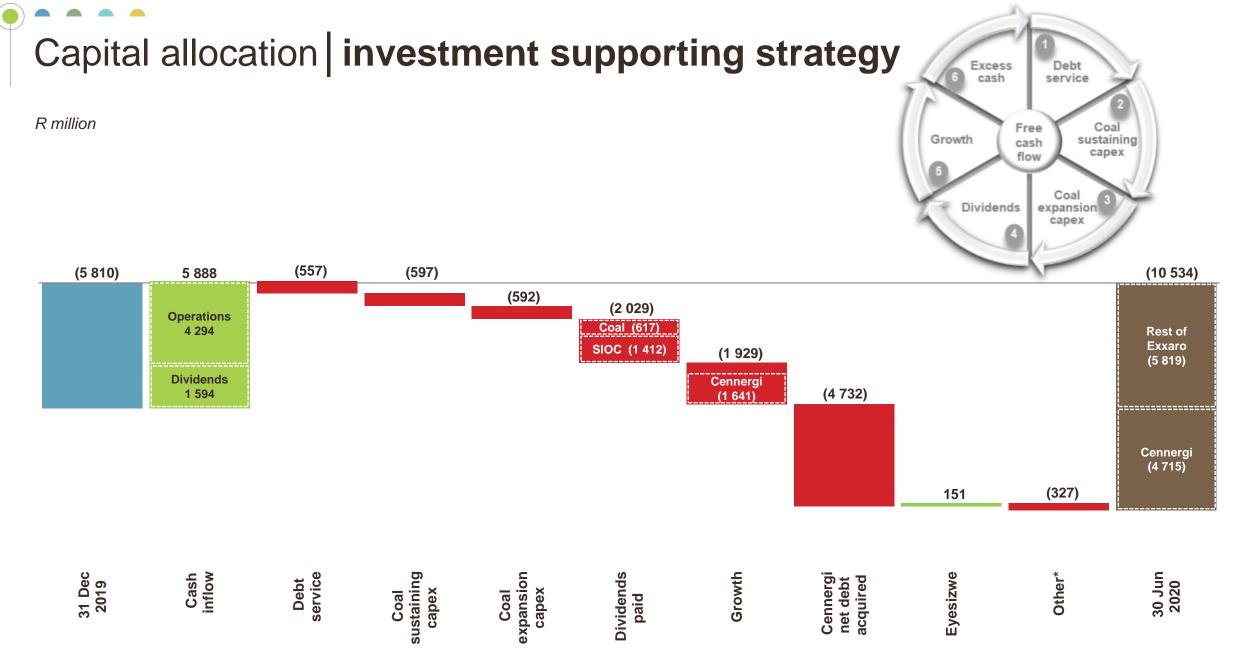
^{*} Ratio of actual electricity output over a given period of time to the maximum possible output over that period of time ** Based on latest internal forecast

^{# 100%} EBITDA although only 50% equity accounted income was included in Exxaro results up to 1Q20 where after fully consolidated from 2Q20

Group core earnings benefiting from diversified portfolio

R million		1H19	% change	2H19	% change	1H20
Net operating profit		1 900	6	2 020	39	2 798
Income from investments		28	(32)	19	95	37
Net financing income/(cost)		30		(42)		(320)
Post-tax equi	ity-accounted income	2 930	(38)	1 820	29	2 353
Coal:	RBCT	4	(125)	(1)		10
	Mafube	105	(79)	22	59	35
Ferrous:	SIOC	2 727	(38)	1 696	33	2 257
TiO ₂ :	Tronox SA & UK operations	111	13	125	(24)	95
Energy:	Cennergi	(13)		58	(78)	13
	LightApp	(15)	13	(13)	31	(9)
Other		11		(67)	28	(48)
Tax		(955)	100	(2)		(580)
Non-controlling interest		55		(401)	(131)	(928)
Attributable 6	earnings	3 988	(14)	3 414	(2)	3 360
Attributable e	earnings per share* (cents)	1 201	(4)	1 153	16	1 339

^{*} Based on a core number of shares of 332 million from January to October 2019 and 251 million for November and December 2019 (1H20 = 251 million)



^{*} Mainly shares acquired to settle vested share-based payment schemes (-R260 million), ECC contingent consideration paid (-R195 million) and movement in interest accrued (+R115 million)

Dividend strong results lead to shareholder reward

	Interim	Total	Final	Interim	Special
	1H20	FY19	2H19	1H19	1H19
Dividend cover* - Coal (times)	3.0	3.0	2.8	3.3	
SIOC dividend declared (Rm)	1 706	4 092	1 412	2 680	
Dividend declared per share (cents)	643	1 430	566	864	897
Dividend declared (Rm)	2 306	5 129	2 030	3 099	3 218
Eyesizwe	692	1 539	609	930	965
Other	1 614	3 590	1 421	2 169	2 253



^{*} Cover calculated on core attributable earnings



Outlook | structural shifts in transition to low carbon world

2H20 business outlook

- Global economic recovery uncertain on the path of the COVID-19 pandemic
- Mixed commodity basket price levels
- Eskom offtake should meet contractual volumes for the year
- Impact of pandemic on coal markets will sustain into the first half of 2021
- Conclude the sale of Leeuwpan and ECC

Strategy and capital allocation

- Continue with our portfolio optimisation
- Responsible value maximisation of our remaining coal asset portfolio
- Structural shifts to a low carbon world
- Deliberate and responsible in management of risks and opportunities in the transition
- Prioritise acceptable value distribution with long term investments



Thank you





POWERING POSSIBILITY



SHEC performance sustaining our future

Integrated environmental management

- Total disturbed land rehabilitated remained at 21% despite increased Belfast activities
- Water intensity increased by 1.6% due to increased abstraction from Grootegeluk mine in 1H20
- Carbon intensity improved by 4.9% due to improved fuel efficiency.
- 3 out of 8 mine residue facilities still going through upgrades



Coal major projects

Pipeline:

GG6 Expansion	 Capex: R5.3bn Product: 1.7 – 2.7Mtpa of semi soft coking coal In construction 1st production: 2H20 Full production FY21
Matla Life of Mine Project	 Capex: R3.4bn Access to reserve at Mine 1 Construction start: 2H20 1st production FY23
Belfast	 Capex: R3.8bn Product: 2.7Mtpa of thermal coal Project Close in progress 1st production: 1H19 Project Close 2H20
GG Rapid Load Out Station	 Capex: R1.3bn Load capacity: 12Mtpa Hot Commissioning and project close in progress Project Close 2H20
Leeuwpan Lifex	 Capex: R0.6bn Product: 2.7Mtpa of thermal coal 1st production: 2H18 Relocation action plan completion expected 2H20
Dorstfontein West 4 Seam	 Capex: R0.3bn Product: 0.8Mtpa of thermal coal 1st production: 2H19 Project Close 2H20

Timeline:

2H20	 GG6 Expansion: Construction continues with first production expected Matla Life of Mine Project: Construction commences Leeuwpan Lifex: Relocation Action Plan concludes Dorstfontein West 4 Seam: Project Completion Belfast: Project Completion
FY21	 GG6 Expansion: Construction Completion Matla Life of Mine Project: Construction continues
FY22	Matla Life of Mine Project: Construction continues
FY23	Matla Life of Mine Project: Construction continues
FY24	Matla Life of Mine Project: Project Complete

Coal capital expenditure

R million	1H19	2H19	1H20	2H20*	FY21*	FY22*	FY23*	FY24*
Sustaining	958	1 287	597	1 491	2 306	1 750	1 821	1 955
GG rapid load out station	175	175	54	72				
GG trucks, shovels and stacker reclaimers	107	163	77	543	616	329	443	559
GG discard and backfill	183	198	109	96	242	479	327	310
GG other	288	464	216	311	906	428	714	768
Leeuwpan Lifex reserve	1	47	19	78				
Leeuwpan other	44	104	46	136	224	164	130	151
ECC	160	119	76	180	298	330	151	106
Belfast				53			36	41
Other		17		22	20	20	20	20
Expansion	1 584	1 988	592	808	801			
GG6 Expansion phase 2	475	720	319	477	801			
GG other			22	25				
Thabametsi phase 1	2	1						
Belfast	961	1 110	200	298				
ECC	146	84	51	8				
Other		73						
Total and applied averagediture	2.542	2.275	4 400	2 200	2.407	4.750	4 004	4.055
Total coal capital expenditure	2 542	3 275	1 189	2 299	3 107	1 750	1 821	1 955
Waterberg	1 230	1 721	797	1 524	2 565	1 236	1 484	1 637
Mpumalanga	1 312	1 464	392	753	522	494	317	298
Other		90		22	20	20	20	20
Previous guidance			1 268	2 171	3 267	2 289	2 610	2 164

^{*} Based on latest internal forecast (actual figures could vary by \pm 5%)

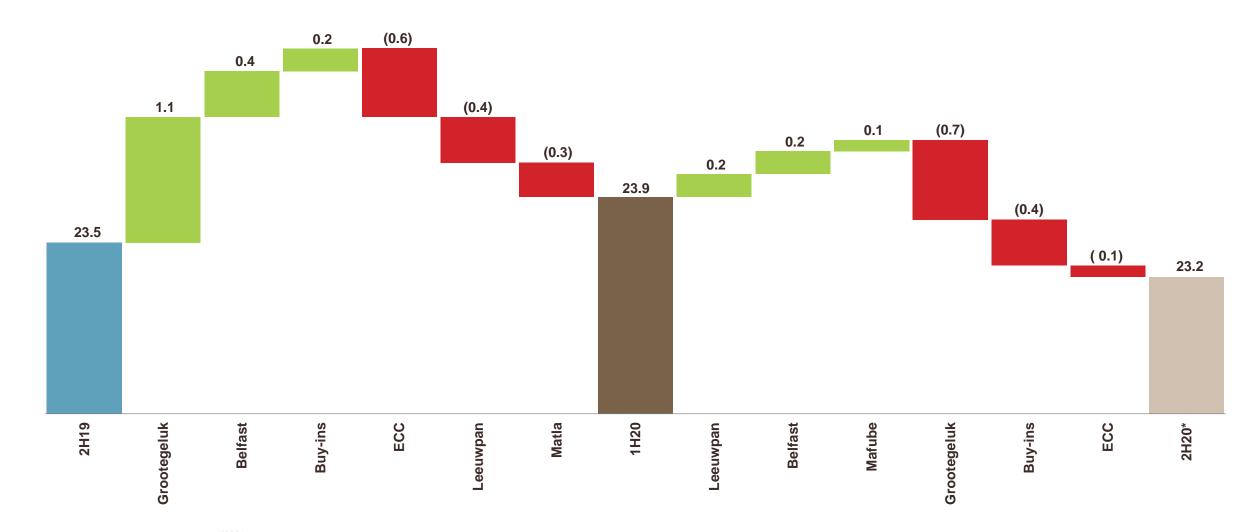
Coal product volumes

'000 tonnes	1H19	2H19	1H20	2H20*	1H21*
Thermal Production	20 819	22 384	22 309	22 135	23 084
GG	12 857	12 826	13 673	13 007	13 004
Matla	2 609	3 382	3 053	3 104	3 290
Leeuwpan	2 186	2 210	1 786	1 986	2 556
ECC	2 002	2 233	1 602	1 509	1 877
Belfast	164	865	1 286	1 516	1 478
Mafube (buy-ins from Mafube JV)	1 001	868	909	1 013	879
Buy-ins**	61	244	429		
Total thermal product (including buy-ins)	20 880	22 628	22 738	22 135	23 084
Total metallurgical production - GG	1 167	907	1 172	1 048	2 051
Total product	22 047	23 535	23 910	23 183	25 135

^{*} Based on latest internal forecast (actual figures could vary by \pm 5%) ** Tumelo buy-ins included for FY19

Coal product volume increases

Million tonnes



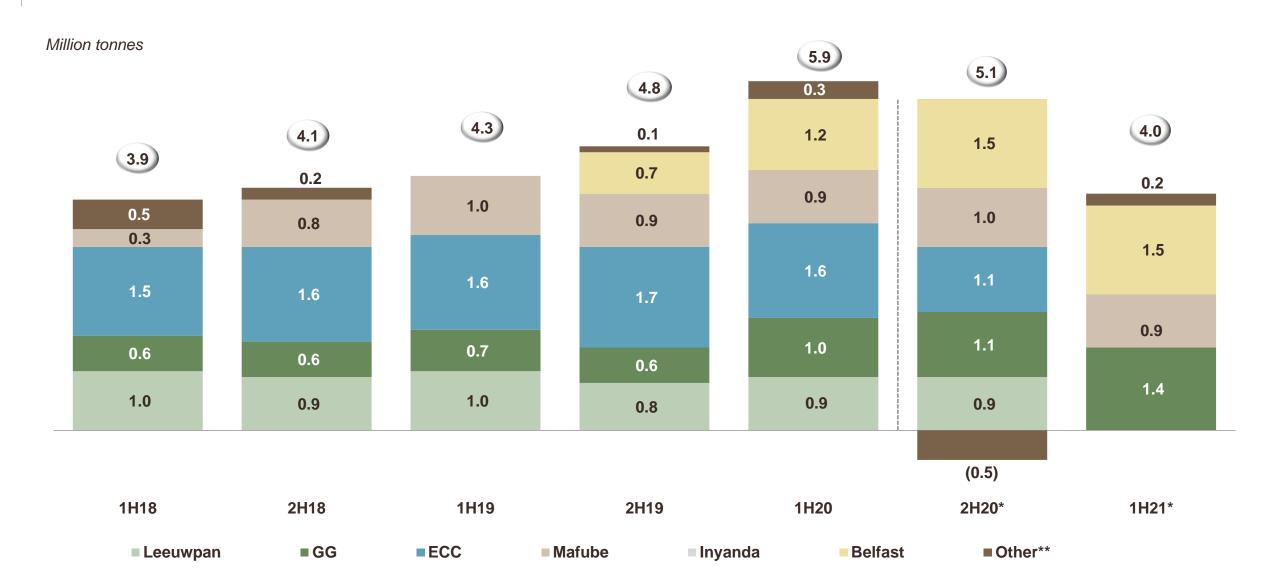
^{*} Based on latest internal forecast (actual figures could vary by \pm 5%)

Coal sales volumes

'000 tonnes	1H19	2H19	1H20	2H20*	1H21*
Sales to Eskom	14 676	16 720	15 602	15 997	19 688
GG	11 068	12 089	12 554	12 265	12 599
Matla	2 617	3 381	3 048	3 092	3 277
Leeuwpan	647	696		360	1 962
ECC	344	554		280	1 850
Other domestic thermal coal sales	1 611	1 409	1 304	1 351	1 133
Exports	4 265	4 822	5 921	5 087	3 956
Total thermal coal sales	20 552	22 951	22 827	22 435	24 777`
Total domestic metallurgical coal sales	550	480	457	545	700
Total sales	21 102	23 431	23 284	22 980	25 477

^{*} Based on latest internal forecast (actual figures could vary by \pm 5%)

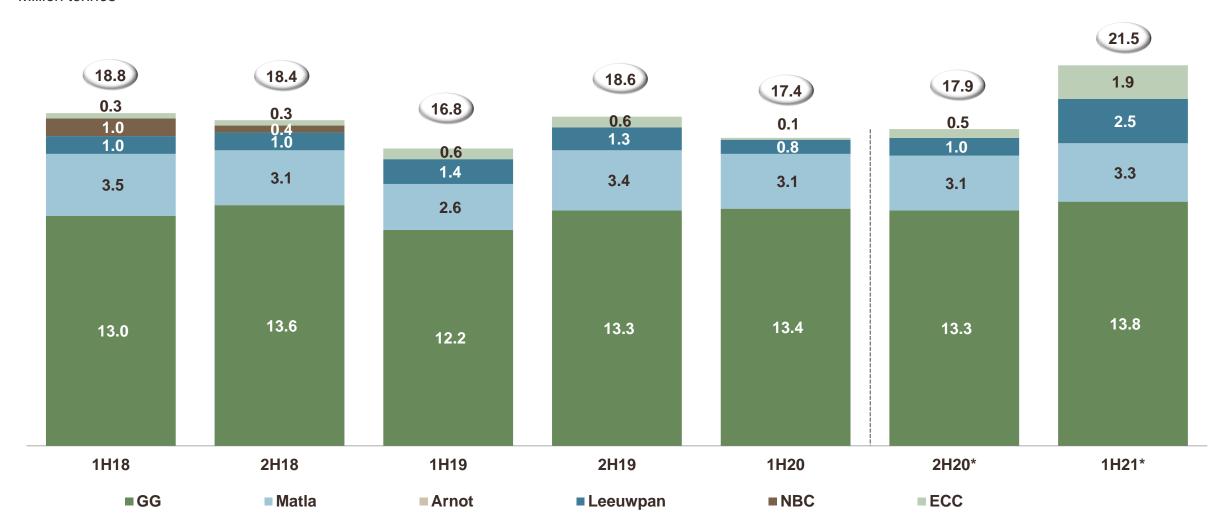
Coal export sales market volumes per mine



^{*} Based on latest internal forecast ** Buy-ins and inventory

Coal domestic market volumes per mine

Million tonnes



^{*} Based on latest internal forecast

Coal sensitivities 1H20*

Measure	Sensitivity	Impact on NOP** (Rm)				
Environmental rehabilitation discount rate	1%	(258)				
Royalty cost	1%	(137)				
Export price per tonne	US\$1	(99)				
Domestic sales volumes	1%	(52) 52				
Exchange rate	10 cents	(26) 26				
Labour	1%	(18) 18				
Railage	1%	(15) 15				
Export sales volumes	1%	(13) 13				
Fuel	1%	(5) 5				
Electricity	1%	(3) 3				

^{*} Six-month impact ** Net operating profit

Financial overview group IFRS

R million	1H19	% change	2H19	% change	1H20
Revenue	11 961	15	13 765	2	14 078
Operating expenses	(7 433)	(60)	(11 894)	16	(10 009)
Net operating profit	4 528	(59)	1 871	117	4 069
Net operating profit margin (%)	38	(24)	14	15	29
Post-tax equity-accounted income	2 924	(40)	1 769	33	2 355
Attributable earnings: owners of parent	6 499	(49)	3 310	31	4 334
Headline earnings*	4 342	(25)	3 257	2	3 315
EBITDA	3 188	(13)	2 766	40	3 884
Cash generated from operations	3 228	(37)	2 045	131	4 732
Capital expenditure	2 698	25	3 378	(63)	1 264
Net debt	758		5 810	81	10 534
Attributable earnings per share (cents)**	2 589	(49)	1 319	31	1 727
Headline earnings per share (cents)**	1 730	(25)	1 297	2	1 321

^{*} Non-IFRS number ** Based on weighted average number of shares of 251 million

Financial overview non-core adjustments

R million	1H19	2H19	1H20
Coal	(51)	(111)	(848)
Disposal/transfer of operations and sale of mineral properties		76	14
BEE Phase II implementation			(903)
Loss of control of Tumelo	(67)	32	
Impairment reversal on PPE*		23	
Insurance claims received	1	147	32
Gain on termination of a lease	1		
Targeted voluntary packages**		(393)	
Gain on disposal of non-core assets	14	4	9
Ferrous		(3)	(11)
BEE Phase II implementation			(11)
Targeted voluntary packages		(3)	
TiO ₂	2 421	(21)	
Disposal of Tronox investments	2 335		
Indemnity from tax consequence on disposal of Tronox Holdings plc shares	86	(21)	
Energy			1 262
Profit on deemed disposal of Cennergi JV			1 321
Recycling of our share of cash flow hedge of Cennergi JV at deemed disposal			(59)

^{*} Property, plant and equipment ** Excluding Matla

Financial overview non-core adjustments (continued)

R million	1H19	2H19	1H20
Other	258	(14)	868
ECC contingent consideration adjustment	232	64	
BEE Phase II implementation			914
(Loss)/gain on dilution of equity-accounted investments	(43)	1	
Fair value adjustment of debt	58		
Impairment of investment in associate		(58)	(46)
Gain/(loss) on disposal of non-core assets and other	11	(21)	
Non-core adjustment impact on net operating profit	2 628	(149)	1 271
Post-tax equity-accounted income	(6)	(51)	2
Net financing cost – Replacement BEE Transaction	(21)	(4)	
Tax on items with impact on net operating profit	(90)	14	(2)
Non-controlling interest on items with impact on net operating profit		86	(297)
Total non-core adjustment impact on attributable earnings	2 511	(104)	974

Financial overview group core*

R million	1H19	% change	2H19	% change	1H20
Revenue	11 961	15	13 765	2	14 078
Operating expenses	(10 061)	(16)	(11 745)	4	(11 280)
Add back: Depreciation	913	9	999	13	1 131
EBITDA	2 813	10	3 019	30	3 929
EBITDA margin (%)	24	(2)	22	6	28
Post-tax equity-accounted income	2 930	(38)	1 820	29	2 353
Headline earnings*	3 988	(13)	3 414	(2)	3 360
Headline earnings per share (cents)**	1 201	(2)	1 153	16	1 339
Average R/US\$ rate					
Realised	14.44	5	15.14	8	16.39
Spot	14.19	4	14.69	13	16.65
Average API4 export price (US\$/tonne)	74	(7)	69	(4)	66
Average coal export price realised					
US\$/tonne	54	(4)	52		52
R/tonne	764	3	787	10	862

^{*} Non-IFRS number ** Based on a core number of shares of 332 million from January to October 2019 and 251 million for November and December 2019 (1H20 = 251 million)

Capital | funding structure – Exxaro excl. Cennergi

R million	Faci				
	Drawn	Undrawn/ committed	Undrawn/ unissued		
Term loan and revolving facility*	7 750	2 000			
DMTN** programme	1 000		4 000		
Interest bearing borrowings	8 750				
Interest accrued	70				
Lease liabilities	499		Ma	aturity profile of o	debt
Capitalised transaction costs	(13)		Repayment yea	r	9 306
Total interest-bearing debt	9 306		Less than 6 mg	onths	79
Current	92		6 – 12 months		13
Non-current	9 214		1 – 2 years		6 472
			2 – 3 years		1 278
Net cash and cash equivalents	(3 486)		3 – 4 years		1 119
Net debt	5 820		4 – 5 years		47
			> 5 years		298

^{*} Excludes additional R2 billion accordion option ** Domestic Medium-Term Note

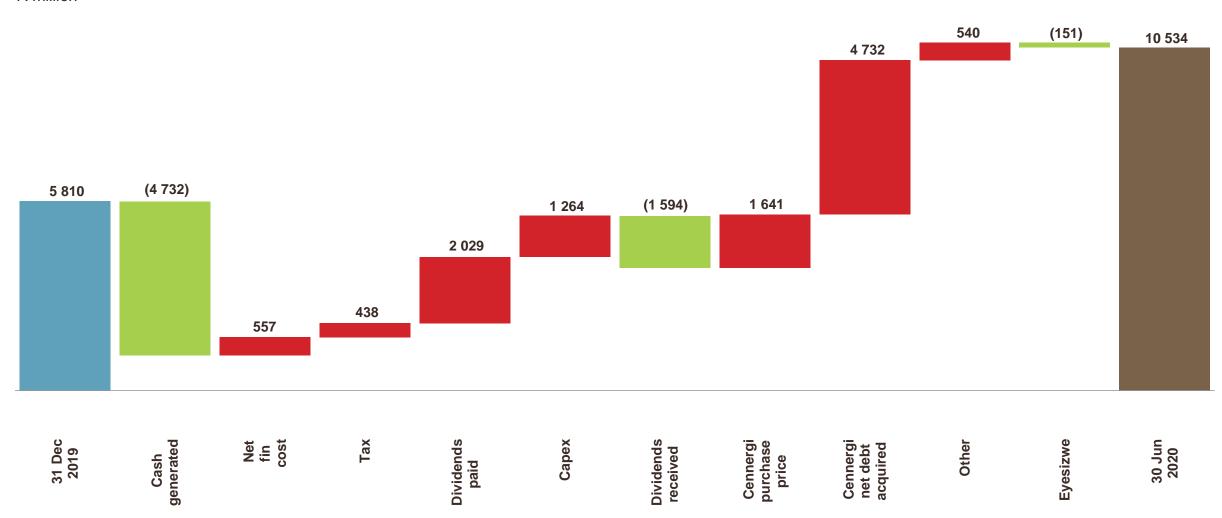
Capital | funding structure - Cennergi

R million	Faci			
	Drawn	Undrawn/ committed	Undrawn/ unissued	
Loan facilities	4 851	397		
Interest bearing borrowings	4 851			
Lease liabilities	55		Maturity profile of o	debt*
Total interest-bearing debt	4 906	Re	epayment year	4 906
Net cash and cash equivalents	(192)	L	ess than 6 months	55
Net debt	4 714	6	S – 12 months	45
		1	- 2 years	124
		2	2 – 3 years	178
		3	3 – 4 years	241
		4	l – 5 years	311
			> 5 years	3 952

^{*} As agreed with providers of loans

Group 1H20 net debt

R million



Cennergi | fair value adjustments

R million	Carrying value	PPA adjustments	Net identifiable assets
Property, plant and equipment	5 147	805	5 952
Intangible assets		2 685	2 685
Deferred tax asset/(liability)	106	(1 023)	(917)
Interest rate swop liabilities	(304)	32	(272)
Deferred costs	61	(61)	
Right-of-use assets	51		51
Provisions	(39)		(39)
Other net liabilities	(23)		(23)
Trade and other receivables	187		187
Trade and other payables	(25)		(25)
Net debt:	(4 732)		(4 732)
Interest-bearing borrowings	(5 014)		(5 014)
Lease liabilities	(55)		(55)
Cash and cash equivalents	337		337
Net identifiable asset acquired			2 867
Goodwill recognised			374
Fair value of 100% controlling interest acquired and recognised			3 241



Performance | key indicators

T	Target	1H19	2H19	1H20
Internal key performance indicators				
EBITDA interest cover (times)	>4	47	160	12
Return on capital employed (%) (12 months)	>20	29	28	23
Net debt: equity (%)	<40	2	13	28
Net debt: EBITDA (excluding Cennergi) (12 months)	<1.5	0.1	1.0	0.9
Bank covenants*				
Net debt: equity (%)	<80	5	17	14
EBITDA interest cover (times)	>4	19	19	14
Net debt: EBITDA (times)	<3	0.3	0.7	0.6

^{*} Including dividends received from associates and contingent liabilities, except DMR guarantees and excluding Cennergi consolidated results