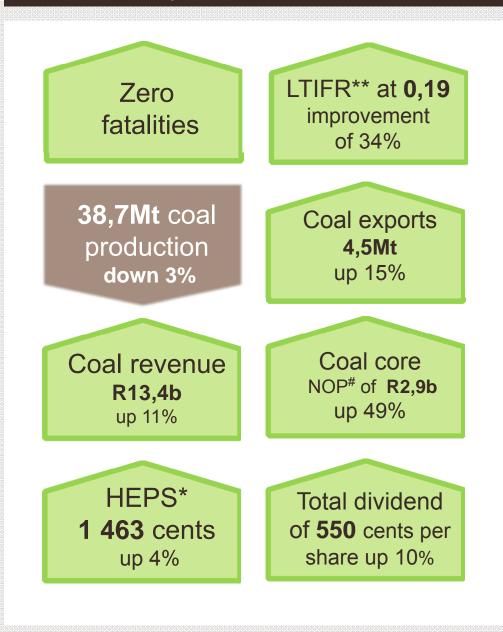
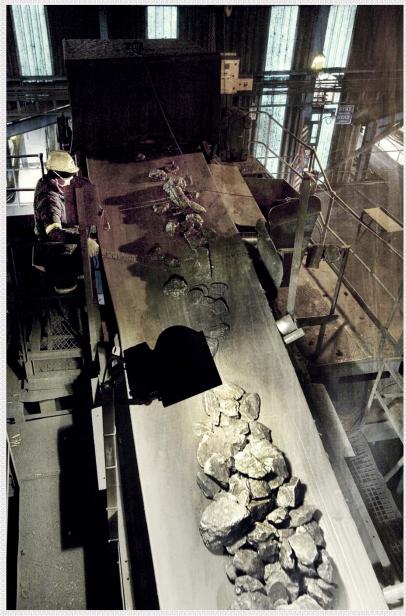




ANNUAL RESULTS PRESENTATION For the year ended 31 December 2013

Overview: operational and financial excellence





* Headline earnings per share ** Lost time injury frequency rate expressed per 200 000 man hours worked # Net operating profit

Exxaro group exxaro **POWERING POSSIBILITY TiO**₂** COAL **FERROUS OTHER** • 44,4% in Tronox, the Second largest coal • 19,98% in SIOC*, the • Clean energy: producer in RSA fourth largest supplier in world's largest fully 50:50 JV with Tata Power in Cennergi Tied operations integrated producer of international iron ore • Commercial operations: seaborne trade titanium ore and titanium Base metals: - Waterberg • Operations: dioxide 26% in Black Mountain - Mpumalanga - 90% Mayoko project[#], and 11,7% in Chifeng

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FerroAlloys

AlloyStream[™]

Strategy

Resource to market business model

- Invest in energy, metals and mineral resources
- Develop and operate mines and secure markets for products
- Apply own capabilities and relevant partnerships
- Grow through acquisitions
- Generate sustainable economic returns of 1,5 times WACC*

Strategic objectives for sustainability

- Demonstrate responsibility and accountability to protect our reputation
- Optimise our commodity portfolio
- Develop our people
- Achieve operational and financial excellence



Responsibility and accountability

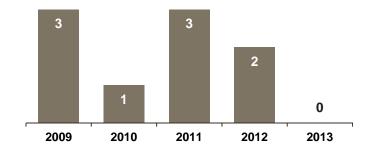
Safety and health

- Zero fatalities in 2013
- · Record 14 months without fatalities
- LTIFR of 0,19
- 6 business units LTI* free
- Good progress on safety improvement through audits, training and workshops
- HIV/AIDS prevalence rate stable at 12% with voluntarily testing and training at 80%

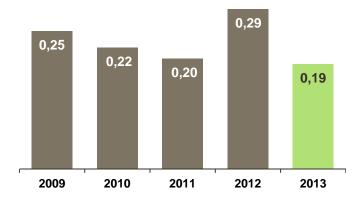
Environmental stewardship

- Wetland management and enhancement through rehabilitation
- Requisite licences in place or applied for
- Rehabilitation trust fund of R685 million in place#
- Carbon Disclosure Leadership Index: qualified for inclusion in the JSE100 with a 97% score
- JSE Social Responsibility index: maintained inclusion

Reportable fatalities







Develop leadership and people

Transformation

Mining Charter targets achieved and exceeded in most categories

Training interventions

- R200 million spent in 2013
- 36 employees enrolled in post-graduate studies
- 372 employees enrolled in management development programmes

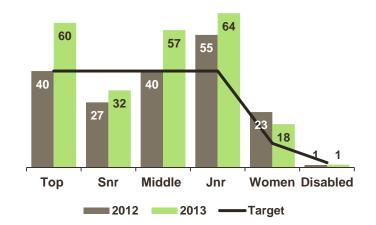
Youth development

 Approximately 800 young people trained of which more than 80% were HDSA*

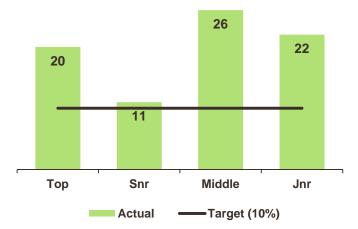
Mpower 2012

- Total of R16 million dividends declared in 2013
- 7 240 employees benefitted from the payout

HDSA statistics (%)



Women in mining (%)



Portfolio improvement: coal

Strategy

- Secure supply to Eskom
- Increase domestic supply
- · Manage mines in closure responsibly
- Increase exports
- Increase productivity
- Optimise the operating model

Developments

- GMEP* 97% complete at 31 December 2013
- GG** backfill phase 1 completed during 2H13
- NCC disposal agreement signed in January 2014

Expected project timeline

2014	Belfast BFS [#]		
	GMEP ramp-up continues		
	Tshikondeni closure		
	Thabametsi phase 1 BFS		
	Semi-coke BFS for 2 retorts		
2015	Belfast construction		
	Inyanda closure		
	Thabametsi phase 2 PFS##		
	• GG backfill phase 2 commence		
	Semi-coke retorts 5 and 6		
	construction		
2016	Semi-coke commissioning		
	• Thabametsi phase 1 construction		
	Thabametsi phase 2 BFS		
	 Moranbah South investment decision 		
	 Semi-coke retorts 5 and 6 commissioning 		
2017	GG backfill phase 2		
	commissioning		
	 Belfast commissioning 		

Portfolio improvement: ferrous

Strategy

- Maintain investment in SIOC
- Develop Mayoko in a phased approach
- Review the alloy business
- Apply UHDMS* in beneficiation of lower grade iron ore

Developments Mayoko

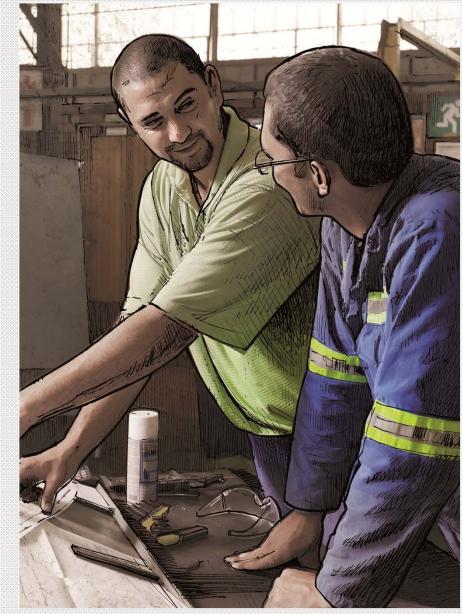
- Resource confirmed
 - 62% Fe hematite: 170Mt
 - 67% Fe magnetite: 583Mt
- Mining convention, port MOU[#] and rail framework agreements signed

AlloyStream™

• Second campaign to validate demonstration facility performance

FerroAlloys

 3kt expansion approved, commissioning in 4Q14



Portfolio improvement: energy

Strategy

- Explore and integrate opportunities in Africa's energy markets with a focus on clean energy
- Manage emerging carbon related risks

Developments

Cennergi

 Commence construction of two wind projects in South Africa

Waterberg

• Coal supply and off-take agreement* term-sheet signed with GDF SUEZ to supply a 600MW IPP**

Underground coal gasification#

- Payment of AU\$20 million in 4Q13
- PFS to commence in 2015

Expected project timeline

2014		JCG concept study
	• (CSA with GDF SUEZ
		Cennergi to start constructing 2 wind projects
2015	• (JCG PFS
2016	• \	Nind forma commissioning at
2010		Vind farms commissioning at Cennergi
2010	(6

Portfolio improvement: other

Titanium dioxide

- Consideration of long-term fundamentals
 of the industry during standstill period
- Tronox three-year standstill period expires in June 2015

Base metals

- Completed Zincor sale
- Maintain investment in Black Mountain
- Exit the Chifeng investment in 2016

Other

- Diligent cost management across the group
- Corporate cost reduced by R157 million

Expected timeline

2014	Tronox investment assessment
2015	 Tronox investment decision Tronox three-year standstill period expiry
2016	Chifeng divestment

Achievements and recognition

Sustainability

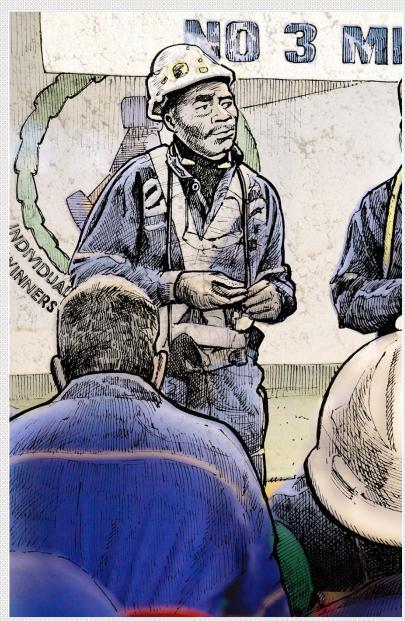
• 2013 Frost and Sullivan Visionary Innovation Award

Leadership and people

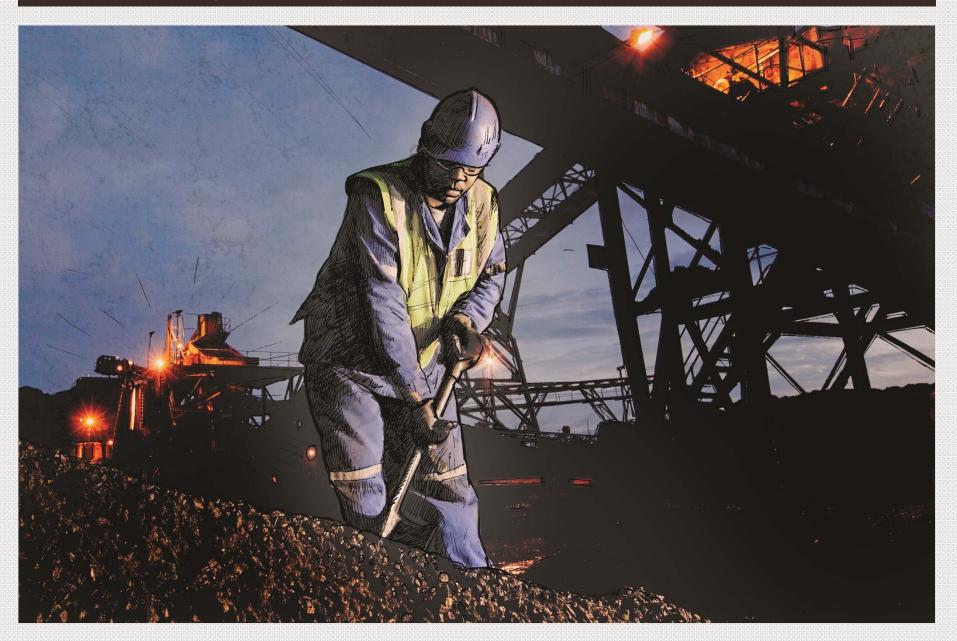
- Top Employer Institute: first in mining industry Top Employer South Africa 2013/14 survey
- Corporate Secretaries International Association: Group Company Secretary elected president
- Deloitte Best company to work for survey: second place in mining category
- The Afrikaanse Handelsinstituut: CEO received the MS Louw award for business leadership

Integrated reporting

- Nkonki Integrated Reporting Awards 2013:
 - First in basic metals sector
 - Excellent Award category
 - Third in overall Top 10 category
- EY Integrated Reporting Awards 2012/13: third in overall Top 10 category



Financial and operational performance



Operational and financial excellence

Owner-controlled operations *Coal*

- Revenue of R13,4 billion, up 11%
- Core NOP at R2,9 billion, up 49%
- Stable coal production at 38,7Mt
- · Impact of 19 days of industrial action
- Lower US\$ prices on exports

Non-controlled operations *SIOC*

- Dividend declared of R3,5 billion, up 25%
- Post-tax equity income of R4,2 billion, up 31%

Tronox

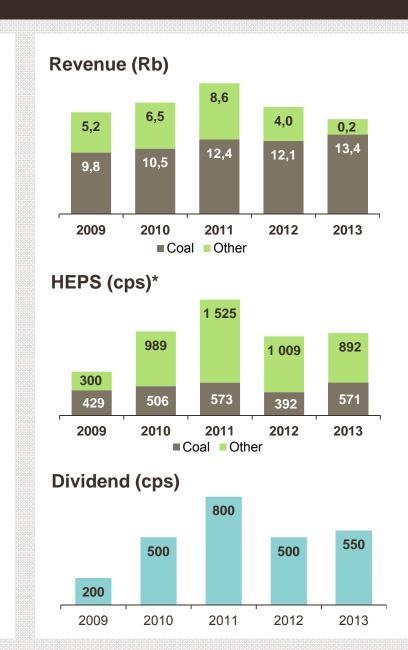
- Dividend declared of R526 million, up 58%
- Post-tax equity loss of R638 million

Dividend

- · Final dividend of 315 cents per share
- Total dividend of 550 cents per share, up 10% at 2,6 times attributable earnings cover**

Capital structure

- Net debt of R3,4 billion
- Debt/equity ratio of 10%
- Undrawn facilities of R4,4 billion



Financial overview*: IFRS**

R million	FY13	FY12	% change
Revenue	13 568	16 122	(16)
Operating expenses	10 966	12 602	13
Profit on sale of subsidiaries/assets	964	4 037	(76)
Net operating profit	3 566	7 557	(53)
Operating margin (%)	26	47	(45)
Post-tax equity-accounted income	3 631	3 602	1
Attributable earnings: owners of parent	6 217	9 677	(36)
Headline earnings [#]	5 194	4 958	5
Cash retained from operations	2 159	3 969	(46)
Capital expenditure	4 764	5 333	(11)
Attributable earnings per share (cents)	1 751	2 734	(36)
Headline earnings per share (cents) [#]	1 463	1 401	4
Average ZAR/US\$ rate: Realised	9,48	8,08	17
Spot	9,62	8,20	17

Non-core adjustments

R million	FY13	FY12
Coal	(152)	149
 NCC impairment 1H13 	(292)	
 NCC partial impairment reversal 2H13 	149	
 (Loss)/profit on sale of assets 	(9)	149
TiO ₂		99
 Mineral sands 		99
Base metals	110	568
 Rosh Pinah sale transaction and other 		570
 Zincor partial impairment reversal 2H13 	98	
 Profit/(loss) on sale of assets 	12	(2)
Other	938	3 797
 Profit on sale of Zincor in 2H13, mineral sands and other non-core assets in FY12 	964	3 797
 Dilution of investment in Tronox 	(12)	
 Loss on sale of other non-core assets 	(14)	
Non-core adjustment impact on net operating profit	896	4 613
Post-tax equity-accounted income	181	474
Tax on non-core adjustments above	13	(34)
Total non-core adjustment impact on attributable earnings (after tax)	1 090	5 053

Financial overview: core*

R million	FY13	FY12	% change
Revenue	13 568	16 122	(16)
Operating expenses	10 898	13 178	17
Net operating profit	2 670	2 944	(9)
Operating margin (%)	20	18	11
Post-tax equity-accounted income	3 450	3 128	10
Headline earnings	5 127	4 624	11
Headline earnings per share (cents)	1 444	1 306	11
Capital expenditure	4 764	5 333	(11)
Net debt	3 377	2 198	(54)

HEPS contribution

Cents*	FY13	%	FY12	%	Increase/(decrease) in % contribution
JSE HEPS	1 463	100	1 401	100	
– Coal	571	39	392	28	11
– Ferrous	1 144	78	902	64	14
– TiO ₂	(211)	(14)	177	13	(27)
– Other	(41)	(3)	(70)	(5)	2
CORE HEPS	1 444	100	1 306	100	
– Coal	571	39	392	30	9
– Ferrous	1 124	78	902	69	9
– TiO ₂	(219)	(15)	179	14	(29)
– Other	(32)	(2)	(167)	(13)	11

Coal financial performance: core

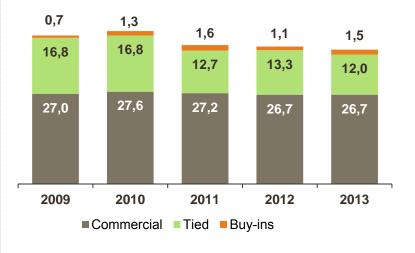
R million	FY13	FY12	% change
Revenue	13 362	12 064	11
 Tied operations 	3 917	3 449	14
 Commercial operations 	9 445	8 615	10
Net operating profit	2 921	1 956	49
 Tied operations 	215	285	(25)
 Commercial operations 	2 706	1 671	62
Operating margin (%)	22	16	38
Capital expenditure	2 996	4 225	(29)
Headline earnings contribution to group	2 027	1 387	46
HEPS contribution (cents)	571	392	46
Average export price US\$/tonne	82	94	(13)
Average export price R/tonne	786	774	2

Coal production volumes*

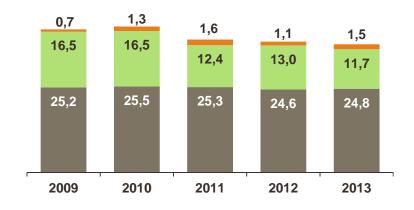
Main features

- Production down 3%
- 19 days of unprotected industrial action
- 50% of lost production recovered

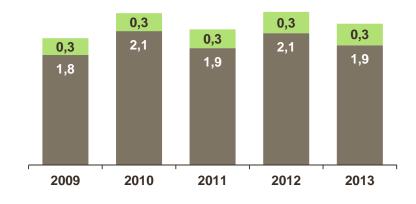
Total coal production (Mt)



Thermal coal production (Mt)



Metallurgical coal production (Mt)



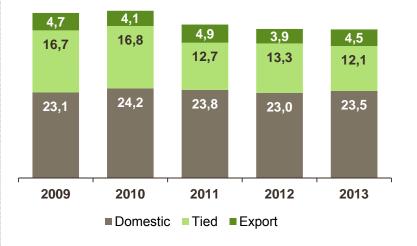
* Restated

Coal market and sales volumes*

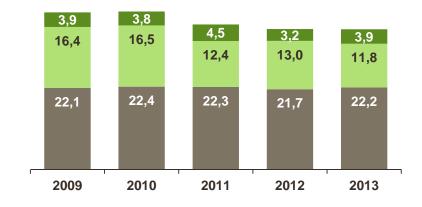
Main features

- Thermal: stable volumes at higher prices
- Metallurgical: stable volumes at lower prices
- Exports: 15% higher volumes at 2% higher Rand prices

Total coal sales (Mt)



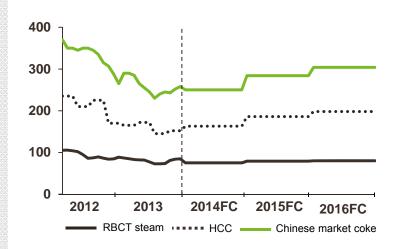
Thermal coal sales (Mt)



Metallurgical coal sales (Mt)

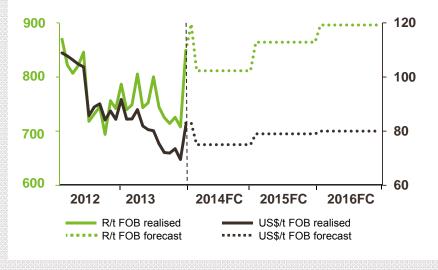


Coal market and sales trends

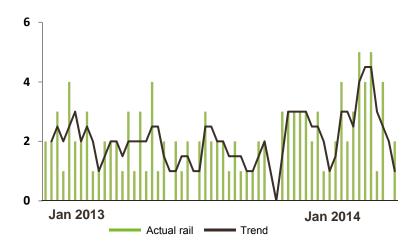


Steam coal and market coke prices (US\$/t)*

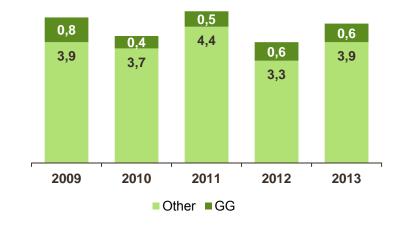
API4 comparison



GG export rail performance



Exports GG vs other mines (Mt)



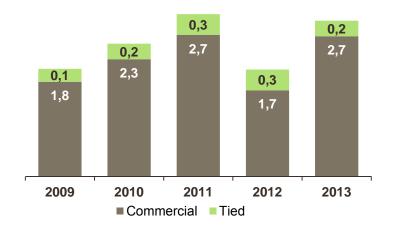
* Sources: Wood Mackenzie and CRU

Coal contribution: core

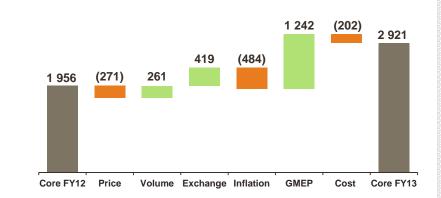
Main features

- 49% increase in NOP
- Shortfall income of R1,6 billion
- · Positive impact of weaker Rand
- Cost pressures prevail

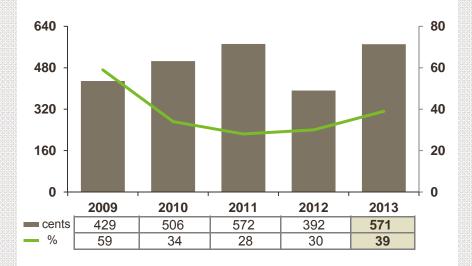
Net operating profit contribution (Rb)



Net operating profit variance analysis (Rm)



HEPS contribution to group



Coal capital projects

GMEP

- 97% complete at 31 December 2013
- Project expenditure to date is R9,3 billion
- Total capital expenditure forecast at R10,2 billion
- Future delays on Medupi off-take to be determined

GG backfill

Phase 1

- Capital expenditure: R953 million
- Commissioning: 1Q14

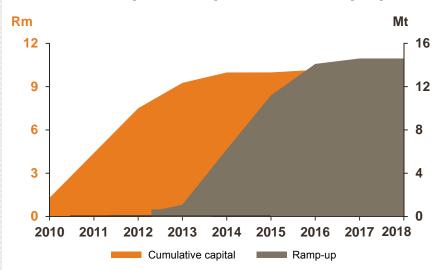
Phase 2

- Capital expenditure: R650 million
- Commissioning: 2015

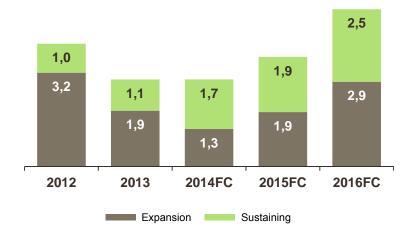
Other

- Future sustaining capital: major equipment replacement at GG until 2016
- Future expansion capital:
 - 2014: GMEP and Belfast
 - 2015: Belfast, Thabametsi and semi-coke
 - 2016: Belfast, Thabametsi and GG

GMEP capital and production ramp-up*







Mayoko project: capital expenditure

Previously reported

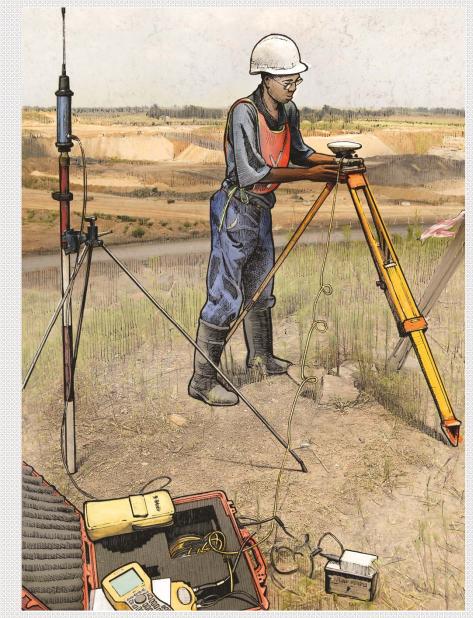
- 730Mt resource confirmed
- Phase 1: 2Mtpa
- Phase 2: 10Mtpa
- Project capex forecast: US\$340 million for 2Mtpa
- Contractual exposure limit

2013 update

- 753Mt resource confirmed
- Capex to date:
 - 2013: US\$129 million
 - Since acquisition: US\$139 million
 - Total spend to date: US\$215 million

2014 action plan

- Definitive agreements
- PFS for new staged approach: US\$m10
- Operational cost of US\$2 million per month
- Project cost of US\$3-5 million per month
- Investment decision

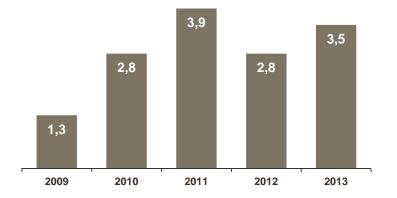


Ferrous contribution: core

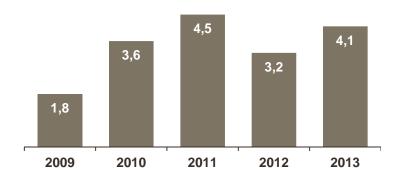
Ferrous HEPS contribution

1 200 1 000 1 0 4 5 1 279 1 1 2 4 cents %

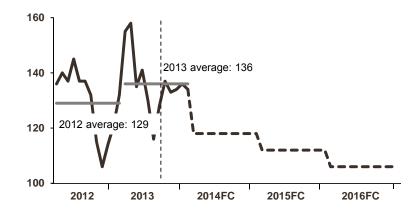
SIOC dividend declared (Rb)



SIOC post-tax equity contribution (Rb)



62% Fe Platts CFR China

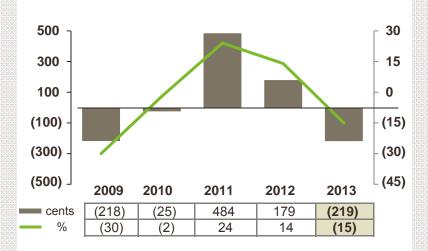


Titanium dioxide investment: core

Tronox results (100%)

	FY13	FY12*	% Change
Revenue (US\$m)	1 922	1 832	(5)
US GAAP: net (loss)/profit (US\$m)	(90)	1 133	(108)
Adjusted net (loss)/profit (US\$m)	(169)	202	(184)
Adjusted net (loss)/profit (US\$ per share)	(1,49)	1,98	(175)
EBITDA (US\$m)	362	503	(28)

HEPS contribution



Exxaro's share

- Tronox equity loss of R780 million
- Dividends declared of R526** million
- Purchase price accounting adjustments of R938 million

Analysis of contribution by Tronox (Rm)

	Effective share	Tronox (remainder)	Tronox SA
Equity- accounted (loss)/income	(780)	(1 549)	769
Add back PPA#	938	698	240
Contribution	158	(851)	1 009

Other investments

Divestment of Zincor

- Closure in 2H11 and impairment of R516 million
- Sale to Lebonix* for R183 million in 2H13
- Partial impairment reversal of R98 million
- Rehabilitation liability of R914 million sold
- Accounting profit on sale of R964 million

Black Mountain

- 26% investment maintained
- Post-tax equity income contribution R80 million, down 21%

Chifeng

- 11,7% investment maintained
- Financial asset: carrying value of R253 million at 31 December 2013



Group net operating profit: core FY13 vs FY12

R million (149) 7 557 (99) (568) (3 797) (1 631) 107 1 242 3 566 (524) 938 501 (257) 288 2 944 (152) 2 670 110 IFRS Coal* Mineral Base GMEP Discon-Base **IFRS** Core Core Other* Volume Exchange Inflation Coal* Price Cost Other* shortfall **FY12** Sands* metals' **FY12** tinued# **FY13** metals* FY13 1 242 (202) 2 769 Coal 2 105 1 956 (271) 419 (484) 2 921 (152) 261 (149) (2) 7 (128) Ferrous (31) (31) 14 (140)(140) Mineral 1 925 (99) 1 826 (1 826) sands Base 422 (568) (146) 195 964 1 123 49 110 metals 3 1 3 6 (3 797) 27 75 (38) 437 (160) Other (661) (26) (186) (149) (99) (568) (3 797) 2 944 (257) 288 501 (524) 1 242 107 2 670 (152) 938 7 557 (1 631) 110 3 566 Total

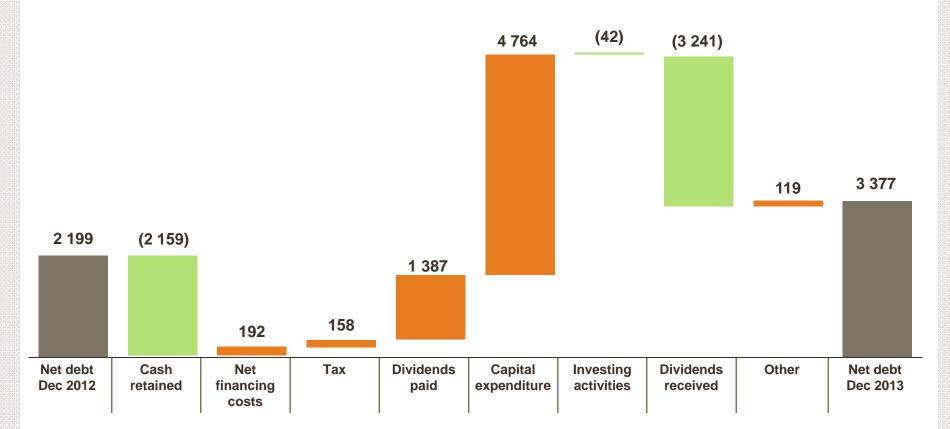
* Non-core # Discontinued operations: Mineral Sands and Rosh Pinah operations sold in 1H12 and Zincor sold in 2H13

Attributable earnings: core

R million	FY13	FY12	% change
Net operating profit	2 670	2 944	(9)
Net financing cost	(360)	(353)	(2)
Income from investments	12	4	200
Post-tax equity-income	3 450	3 128	10
- SIOC	4 094	3 198	28
 Tronox Limited 	(780)	(250)	(212)
– Mafube	130	144	(9)
– Cennergi	(72)	(65)	(11)
 Black Mountain 	80	101	(21)
 South Dunes Coal Terminal 	(2)		
Тах	(658)	(1 129)	42
Profit after tax	5 114	4 594	11
Non-controlling interest	13	30	(57)
Attributable earnings: owners of parent	5 127	4 624	11
Attributable earnings per share (cents)	1 444	1 306	11
Total dividend per share declared (cents)	550	500	10
Total dividend per share declared (cents)	550	500	10

Net debt variance

R million



Capital funding structure

Ratios*	FY13	FY12
Net financing cost cover (times): EBITDA	10	11
Return on equity: attributable income (%)	20	37
Return on capital employed (%)	23	45

R million	Facilities available		Maturity profile of debt	
-	Drawn	Undrawn	Repayment year	
Long-term interest-bearing	3 600	4 400	2014	31
borrowings	0.000		2015	324
Net cash and cash equivalents	(223)		2016	326
- Net debt	3 377		2010	020
-			2017	1 927
Net debt/equity ratio (%)	10		After 2017	992

3 600

Dividend

	Total dividend 31 Dec 2013	Final dividend 31 Dec 2013	Interim dividend 30 June 2013
Attributable earnings per share* (cents)	1 444	752	692
Dividend declared per share (cents)	550	315	235
Dividend cover* (times)	2,63	2,39	2,94
Dividend declared (Rm)	1 969	1 128	841
– BEE Holdco	1 026	588	438
– Anglo	191	109	82
– Public	736	422	314
– Mpower 2012	16	9	7

Outlook



Outlook

Overall

- · Continue improvement of safety performance
- · Cost management and savings to be embedded
- Uncertainty ahead
 - Global growth outlook fragile
 - Positive but low local growth prospects
 - Inflationary pressure
 - Socio-economic challenges will prevail
 - Infrastructure capability: access and development

Cosal

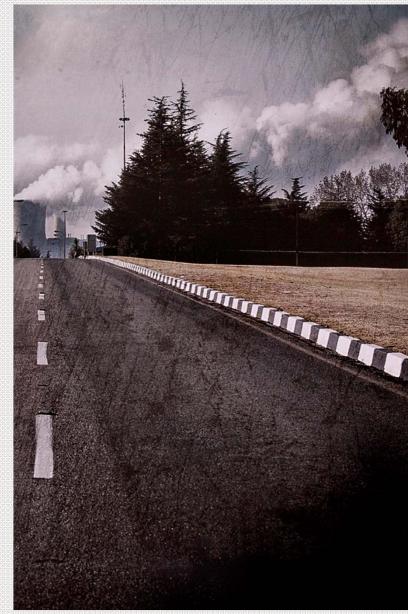
- Waterberg development a significant future focus
- Develop markets in China, India and Pakistan
- · Price volatility with persistent low price market
- TFR* sustained improved performance
- Stable domestic demand

Ferrous

- · Successfully develop the Mayoko project
- Continued strong dividends from SIOC

Tronox

- Investment decision
- Pigment price improvement expected in 2H14



Additional information

Disclaimer

The financial information on which any outlook statements are based have not been reviewed or reported on. These forward-looking statements are based on management's current beliefs and expectations and are subject to uncertainty and changes in circumstances. The forward-looking statements involve risks that may affect the group's operations, markets products services and prices. Exxaro undertakes no obligation to update or reverse the forward-looking statements, whether as a result of new information or future developments.

Key events

	2013	2012
January		Restatement of prior year and revised financial results due to the early adoption of new accounting standards (IFRS* 10, 11 and 12 as well as IAS 27 and 28)
February		African Iron acquisition – consolidated subsidiary
March		Cennergi JV – equity-accounted joint venture
Мау		KZN Sands – partial impairment reversal
June	New Clydesdale Colliery (NCC) impairment	 Sale of Rosh Pinah operation – derecognised subsidiary Sale of mineral sands – derecognised subsidiary Acquisition of shareholding in Tronox Limited – equity-accounted associate
September		Increased shareholding in Tronox Limited to 44,65%
December	 Partial impairment reversal at: Zincor NCC Sale of Zincor 	Sale of non-core coal prospecting rights
January 2014	 NCC assets disposal agreement signed Mayoko convention signed 	

Group cash flow

R million	FY13	FY12
Cash retained from operations	2 159	3 969
Net financing cost	(192)	(137)
 Interest paid 	(262)	(345)
- Interest received	70	208
Тах	(158)	(277)
Dividends paid	(1 387)	(3 012)
Net cash from operating activities	422	543
Fixed assets	(4 764)	(5 333)
Intangible assets	(201)	(36)
Decrease/(increase) in non-current financial assets	222	(16)
Dividend income from investments	3 241	4 022
Proceeds from disposal of PPE*	17	77
Proceeds on disposal of subsidiaries	87	1 132
Increase in investments in associates and joint ventures	(82)	(396)
Acquisition of subsidiary		(1 421)
Decrease in cash and cash equivalents on disposal of subsidiaries		(1 052)
Other		83
Net cash outflow	(1 058)	(2 397)

Capital expenditure

		Estimate	9 *	Actu	ıal
R million	FY16	FY15	FY14	FY13	FY12
Sustaining and environmental	2 564	2 039	1 825	1 257	1 571
– Coal	2 493	1 920	1 668	1 107	1 009
– Ferrous	4	33	23	14	11
– Other	67	86	134	136	551
Expansion	2 918	1 854	1 553	3 507	3 762
 Coal (excl GMEP) 	2 918	1 854	585	77	224
– GMEP**			717	1 812	2 992
 Ferrous (excl Mayoko) 			61	2	34
 Mayoko[#] 				1 613	428
– Other			190	3	84
Total capital expenditure	5 482	3 893	3 378	4 764	5 333

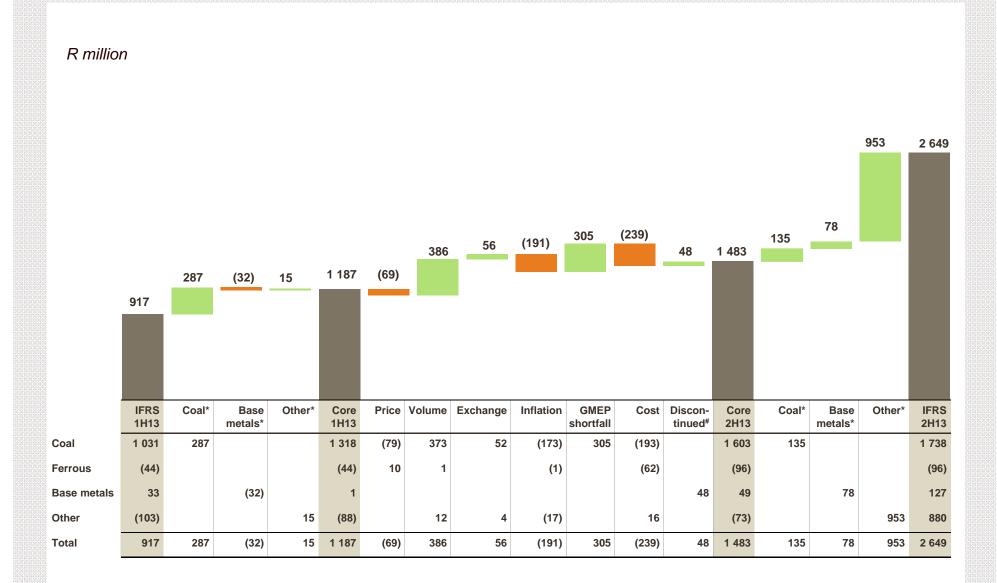
Group depreciation and amortisation: core

R million	FY13	FY12
Coal	665	611
 Tied operations 	41	39
 Commercial operations 	624	572
Ferrous	16	6
– Mayoko	8	4
– FerroAlloys	3	2
– Other	5	
Other	175	394
Total	856	1 011

Group EBITDA: core

R million	FY13	FY12
Coal	3 586	2 567
 Tied operations 	255	324
 Commercial operations 	3 331	2 243
Ferrous	(124)	(26)
– Mayoko	(19)	(2)
– FerroAlloys	(58)	(23)
– Other	(47)	(1)
Other	64	1 414
 Mineral sands 		2 109
 Base metals 	35	(118)
– Other	29	(577)
Total EBITDA	3 526	3 955

Group net operating profit: 1H13 vs 2H13



Titanium dioxide investment: US GAAP* reconciliation to IFRS

US GAAP: (loss) after tax as published by Tronox IFRS adjustements

- Reversal of amortisation on intangible asset
- PPA-Step-up adjustments
- Change in fair value of the warrant liability
- Translation differences and other adjustments
- Tax effect of adjustments

IFRS loss after tax

- Non-core adjustments

Adjusted loss after tax

- Remainder of Tronox
- SA operations

Exxaro's share of adjusted loss after tax

- Remainder of Tronox
- SA operations

Exxaro's share of PPA adjustment (US\$206m)

Exxaro's share of adjusted profit after tax

- Remainder of Tronox
- SA operations

	FTIZ"	
Rm	US\$m	Rm
	(43)	
	(22)	
	14	
	(56)	
	56	
	(6)	
	(42)	
	(65)	
	(65)	
	(64)	
	(1)	
(780)	(30)	(250)
1 549)	(29)	(243)
769	(1)	(7)
938	106	909
158	76	659
	(780) 1 549) 769 938	Rm US\$m (43) (22) 14 (56) (56) 56 (6) (42) (65) (65) (65) (64) (1) (1) (780) (30) 1549) (29) 769 (1) 938 106

(851)

1 009

FY12#

9

67

FY13

(87)

107

83

576

Thermal: production volumes

'000 tonnes	FY13	FY12	FY11
Production	36 553	37 641	37 731
– Grootegeluk	15 904	15 489	16 369
– Matla	10 133	10 948	10 150
– Leeuwpan	3 804	3 844	4 029
– NBC	2 668	2 717	2 346
– Inyanda	1 992	1 845	1 918
– Arnot	1 633	2 081	2 291
– NCC	419	717	628
Buy-ins	1 470	1 111	1 636
Total production	38 023	38 752	39 367

Thermal: sales volumes

'000 tonnes	FY13	FY12	FY11
Sales to Eskom	30 785	31 367	31 681
– Grootegeluk	14 513	14 174	14 668
– Matla	10 135	10 941	10 152
- Leeuwpan	1 933	1 922	2 311
– NBC	2 571	2 249	2 209
– Arnot	1 633	2 081	2 291
– NCC*			50
Other domestic	3 187	3 363	3 088
Exports	3 887	3 199	4 461
Total sales	37 859	37 929	39 230

Metallurgical coal: production volumes and sales

'000 tonnes	FY13	FY12	FY11
Production	2 251	2 366	2 161
– Grootegeluk	1 908	2 027	1 862
– Tshikondeni	343	339	299
Sales	2 215	2 326	2 190
– Domestic	1 643	1 630	1 753
– Export	572	696	437

Mineral sands: production volumes and sales*

'000 tonnes	FY13	FY12	FY11
Production			
– Zircon	183	149	195
– Rutile	70	62	67
 Synthetic rutile 	233	157	110
 Chloride slag 	312	305	281
– Pig iron (LMPI)	213	217	160
Sales			
– Zircon	236	92	173
– Rutile	67	46	66
 Synthetic rutile 	232	113	37
 Chloride slag 	314	334	274
– Pig iron (LMPI)	220	177	170

Salient dates

Last day to trade cum dividend	Friday	04 April 2014
Shares trade ex-dividend	Monday	07 April 2014
Record date	Friday	11 April 2014
Payment date	Monday	14 April 2014

Definitions

Buy-ins

Inventory bought in for re-sale purposes.

Net financing cost cover – EBITDA

Net operating profit (before interest, tax, depreciation, amortisation, impairment charges and net deficit/surplus on sale of investments and assets) divided by net financing cost.

Net debt to equity ratio

Interest-bearing debt less cash and cash equivalents as a percentage of total equity.

Net debt to net debt plus total shareholders' equity

Interest-bearing debt as a percentage of interest-bearing debt plus total equity.

Non-core

Items not part of normal operating activities of either the group or equity-accounted investments of the group as defined by management.

Operating margin

Net operating profit as a percentage of revenue.

Return on equity – attributable income

Attributable earnings attributable to owners of the parent as a percentage of equity attributable to owners of the parent.

Return on capital employed

Net operating profit plus income from non-equity-accounted investments plus income from investments in associates as a percentage of average capital employed.

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