

ENVIRONMENTAL



ESG rating performance maintained leading ESG rating in the FTSE Russell ESG Index; amongst the top 100 Emerging Market Performers according ranking by both Moody's ESG Solutions and Video Eiris.

- Building the renewable energy business (wind and solar).
- Expanding mining capabilities into low carbon minerals.

- Impact investment approach ensuring socio-economic resilience aligned to decarbonisation initiatives.
- Energy transition pressure intensifying globally in light of COP26 [Nov '21].



Climate responsiveness prioritised. Sustainable Growth & Impact Strategy in response to Climate change announced in Sept 2021.

SOCIAL: Positive impact on communicates in operational areas



Continuing to Build Socio-Economic resilience

ESD funding to 15 entities of

R127.7 million.

Reinforcing our objective of being a catalyst for economic growth and environmental stewardship.



Local procurement investment

Doubled our local procurement spend.

Spend on local black SMMEs is

R1.05 billion (241 local black SMMEs).



Social & Labour plans

R64 million - spent

on completion of schools, an ESD hub, water, and sanitation infrastructure projects ~ 205 jobs created.

53 484 community members

positively impacted (including 272 households, school children, women and youth entrepreneurs).



Safety

Record performance and implication on company performance

5-year fatality free

as at [02 March 2022] and LTIFR of 0.08 in line with target.

Zero Harm

our fervent aim. 'Khetha Ukuphepha' the best choice.

Health



As at [01 March 2022], the group had **7 246 confirmed cases**

and a recovery rate of [99%], with no loss of life during the recent fourth wave.

As at [01 March 2022], a total of

11 946 (81.45%)
employees and contractors
have been vaccinated,
2600 still to be vaccinated.

GOVERNANCE: Solid leadership credentials and diverse and appropriate skills to achieve the company's objectives.



Maintained leading **ESG ratings.**



Board approval of CEO succession - Dr Nombasa Tsengwa to succeed Mxolisi Mgojo as CEO.



Continue to reiterate the solid leadership credentials + appropriate skills to achieve the company's objectives.



Robust risk management across the organisation.

