



POWERING POSSIBILITY

INTERIM FINANCIAL RESULTS

PRESENTATION FOR THE SIX-MONTH PERIOD ENDED 30 JUNE 2021

POWERING A
CLEAN WORLD

Disclaimer

The operational and financial information on which any outlook or forecast statements are based has not been reviewed nor reported on by the group's external auditor. These forward-looking statements are based on management's current beliefs and expectations and are subject to uncertainty and changes in circumstances. The forward-looking statements involve risks that may affect the group's operational and financial information. Exxaro undertakes no obligation to update or reverse any forward-looking statements, whether as a result of new information or future developments.

Where relevant, comments exclude transactions which make the results not comparable. These exclusions are the responsibility of the group's board of directors and have been presented to illustrate the impact of these transactions on the core operations' performance and hence may not fairly present the group's financial position, changes in equity, results of operations or cash flows. These exclusions have not been reviewed nor reported on by the group's external auditor.

Presentation outline



Results overview & Outlook

Mxolisi Mgojo,
Chief Executive Officer



Coal operational performance

Nombasa Tsengwa,
CEO Designate and Managing Director Minerals



Financial results

Riaan Koppeschaar,
Finance Director

exxaro

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RESULTS OVERVIEW

Mxolisi Mgojo | Chief Executive Officer

Results overview | a dynamic operating environment

Portfolio **Covid-19** **Inflation** **Climate change**
optimisation **Safety** **Vaccination**
Commodity prices
Tronox **Exchange rate** **Recovery** **ESG** **Early value coal** **Communities**
TFR **Cash returns** **Resilience** **Just Transition** **Impact**
Iron ore price **Government & Business** **Decarbonisation**

COVID-19 response | vaccinations a pathway to recovery and resilience

- Ongoing **COVID-19 alliances** with government at Limpopo and Mpumalanga operations
- Ongoing testing and awareness campaigns to **protect employee safety and community livelihoods**
- **Registered** testing and **vaccination infrastructure** in place
- Progress with **vaccinations of employees** through leadership example
- Delivered on **community interventions**
- Supported **distressed SMMEs** through our ESD programme

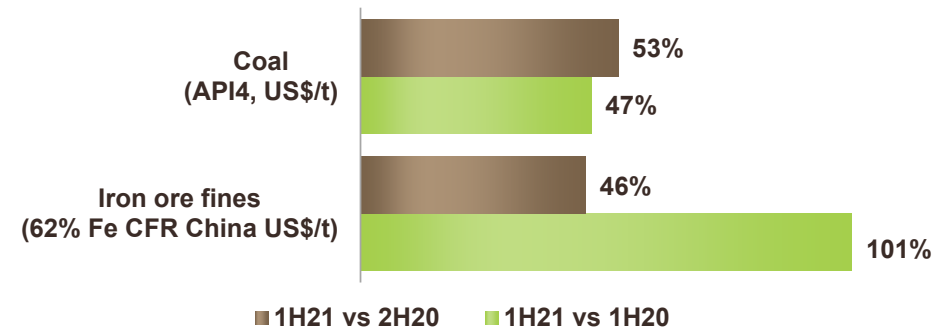


Macro context | favourable prices for portfolio commodities

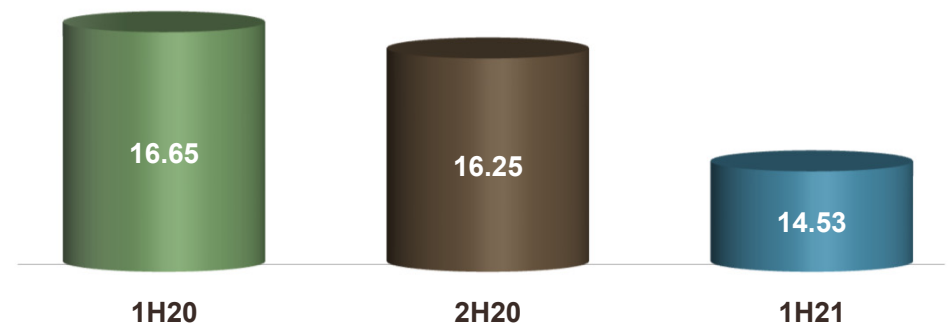
Transition from recovery to expansion

- Global economy reached **pre-pandemic real GDP levels**
- Supply chain disruptions are fuelling **inflationary pressures**
- **Covid-19 vaccinations** gaining momentum supports increased demand
- The global shift in **energy transition policy** continues to intensify

Commodity prices



ZAR/USD exchange rate



Strategy | we are delivering on our strategic priorities

Priority area*:

- 1 Continue with our **portfolio optimisation**

- 2 Responsible **value maximisation** of our **coal asset portfolio**

- 3 Deliberate and responsible management of **risks and opportunities** in the **low carbon transition**

- 4 Prioritise acceptable **value distribution** with long term **investments**

Steady progress:

- 1 **ECC disposal ahead of schedule** 

- 2 Continuing to **maximise the value of the coal business** through **operational excellence** 

- 3 Exploring **opportunities in Just Transition** for **decarbonisation** and **climate resilient communities**** 

- 4 Applying a **disciplined capital allocation and investment framework** 

* As communicated at FY20 results announcement ** Further details to be communicated at the Capital Markets Day on Monday 20 September 2021

Highlights | record interim HEPS result



ESG*

- ✓ Maintained leading FTSE Russell ESG Index position of **3.7**
- ✓ Record safety performance:
 - **53 months** fatality free
 - **0.07** Group LTIFR** (target = 0.08)



OPERATIONAL#

- ✓ Coal export volumes **4.1Mt** ↓ **34%**
- ✓ Wind energy delivered **331GWh** →

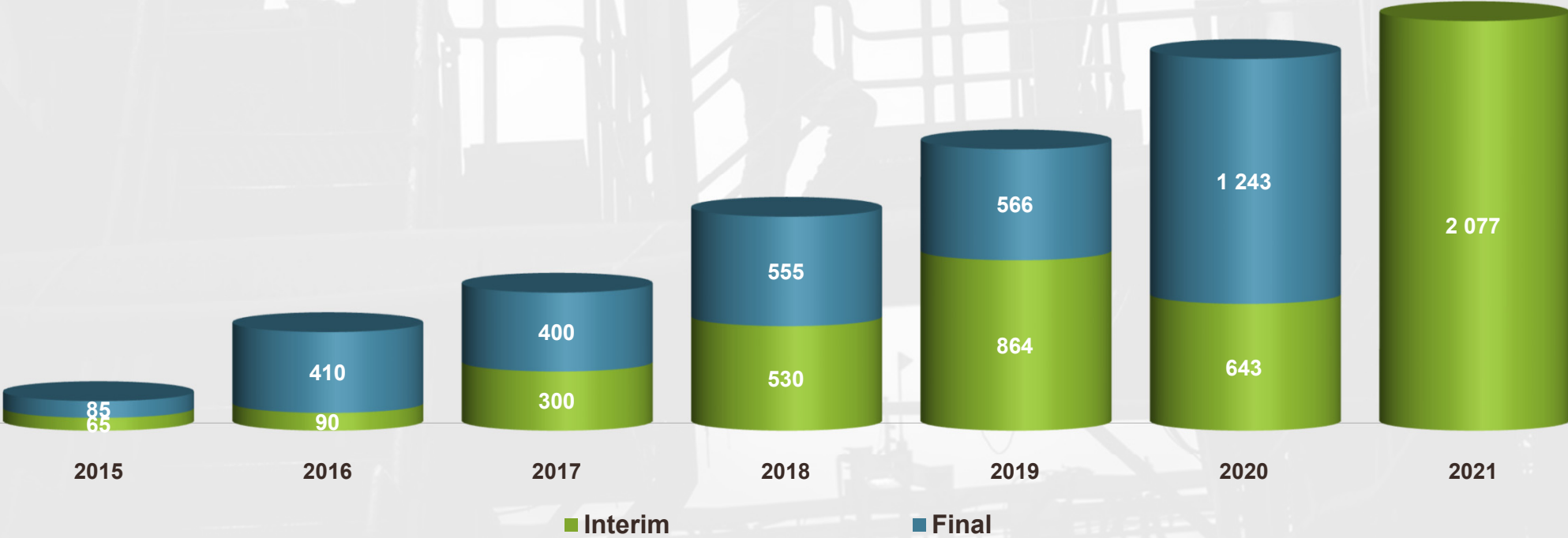


FINANCIAL#

- ✓ Core EBITDA **R4.3bn** ↑ **29%**
- ✓ HEPS **R27.22** ↑ **67%**

* Environment, Social and Governance ** Lost time injury frequency rate per 200 000 man hours worked # Measured against 2H20

Highlights | historical ordinary dividend





OPERATIONAL PERFORMANCE

Nombasa Tsengwa | CEO Designate and Managing Director Minerals

Safety, Health and Environment | zero harm remains our driver

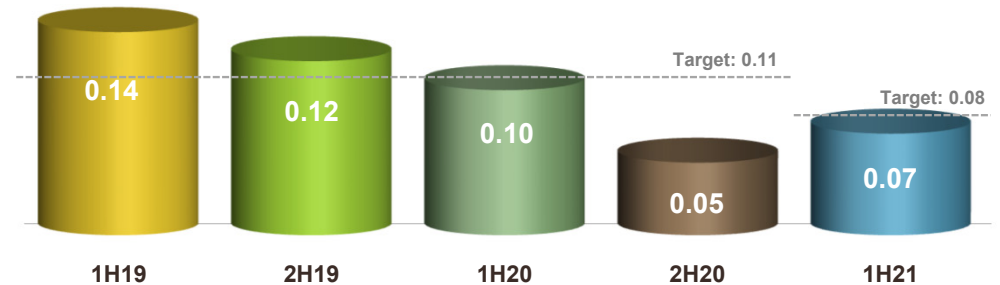
Safety, Health and Environment

- LTIFR increased by 40% from 2H20
- 53 months fatality free on 2 August 2021
- No environmental incidents






Covid-19 impact on operations

- 5 078 confirmed cases – recovery rate 96% with only 187 active cases at 31 July 2021
- A total of 2 460 (14%) employees/contractors vaccinated
- Grootegeeluk and Matla Occupational Health Centres have been approved and registered as primary vaccination sites
- Collaboration with Limpopo and Mpumalanga Governments on the Covid-19 vaccine rollout
- Strict adherence to screening and testing protocols
- Operations remained fully operational during these challenging times

LTIFR - Operations



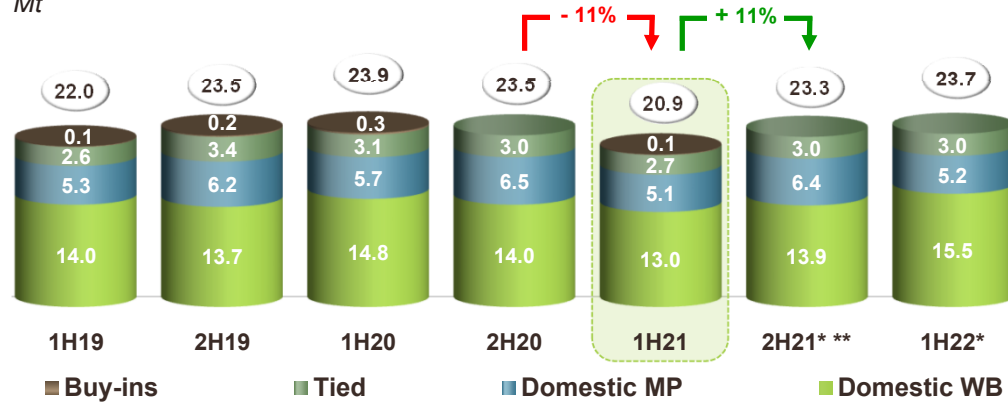
Group Covid-19 vital statistics: 31 July 2021

TESTS CONDUCTED	CONFIRMED CASES	TOTAL RECOVERIES	TOTAL DEATHS	ACTIVE CASES
18 601	5 078	4 858	33	187
				

Coal volumes | challenging distribution channel

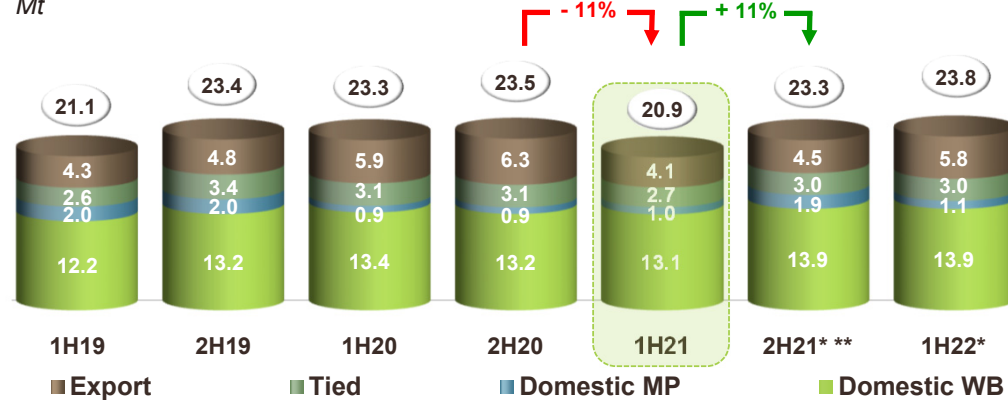
Total product

Mt



Total sales

Mt



* Based on latest internal forecast (actual figures could vary by ± 5%)

** ECC production and sales of 2Mt included in 2H21 with divestment expected end of August

Movement 1H21 vs 2H20

Mt

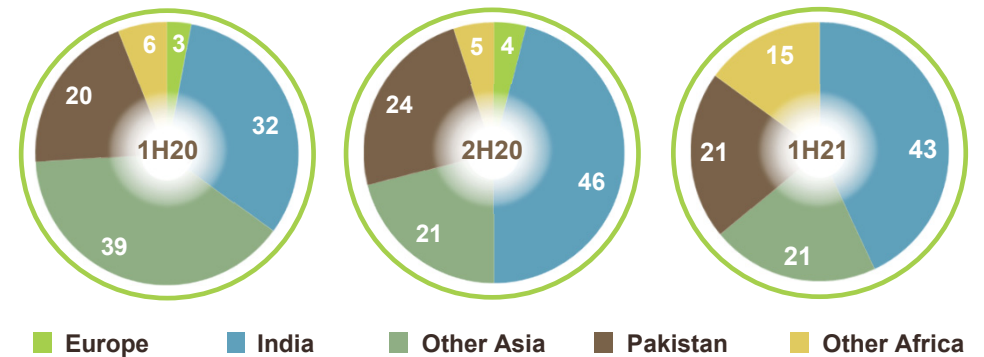
Product	Sales	
	Domestic	Export
Waterberg (WB)		
• Grootegeluk TFR performance and Covid impact	(1.0)	(0.3)
Mpumalanga (MP)		
• Belfast TFR performance	(0.3)	(0.5)
• Matla Pit room limitation and Covid impact	(0.3)	(0.4)
• Leeuwan TFR performance	(0.7)	(0.4)
• ECC TFR performance and uplift in local sales	(0.2)	(0.9)
• Mafube Coal TFR performance and Covid impact on production	(0.2)	(0.2)
Buy-ins and stock movement		
Fulfil supply commitments 1H21 Stock increase at RBCT	0.1	0.1
Total	(2.6)	(2.2)

Additional information on slides 36 to 38

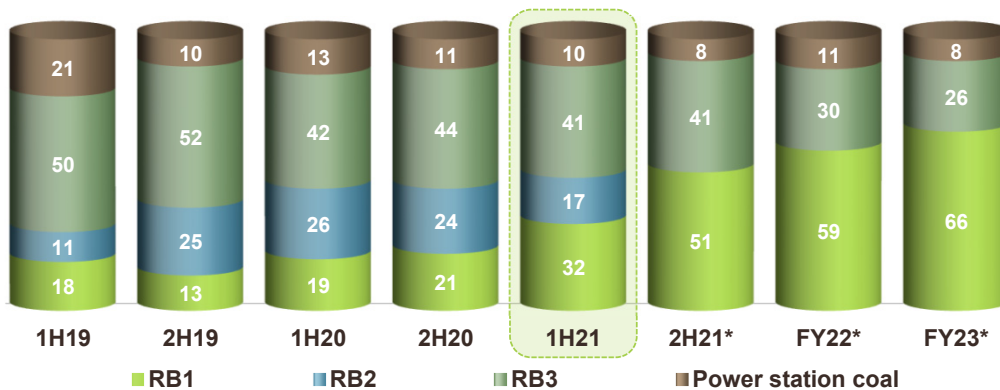
Exports | market dynamics driving higher prices

- Good global seaborne coal demand and constrained supply
- Exported 2.2Mt less than in 2H20 due to poor rail performance
- Sales to India down due to Covid-19 impacts and Australian competition
- China has become the 3rd biggest export destination YTD
- Higher average price realised due to higher proportion of RB1

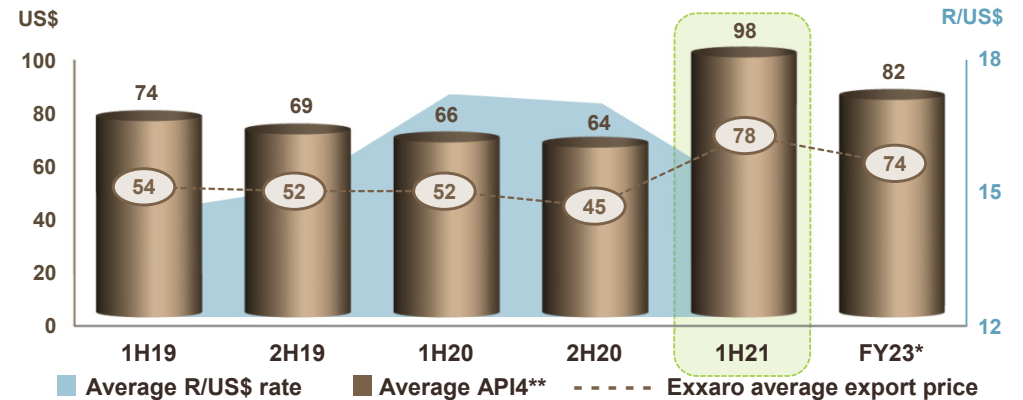
Export sales destinations (%)



Export product mix (%)



Average realised prices



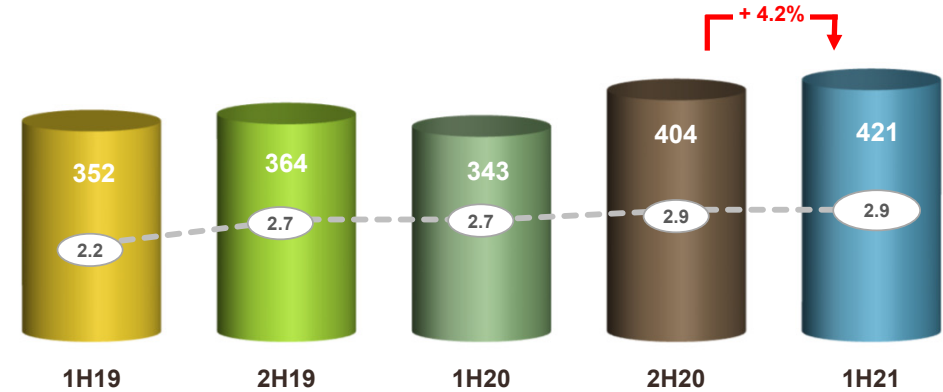
* Based on latest internal forecast ** Source: Argus/McCloskey Price Index

OE | continuous drive for cost efficiency

- Cash cost per tonne up by 4% (below mining inflation), despite the 2.6Mt decrease in production
- Stripping ratios remain in line with previous period
- Production cost increase pressures mitigated by extensive cost control and optimisation initiatives.
- Decreased distribution cost from reduced export volumes
- Good progress against internal cash preservation and capex targets

Cost per tonne* vs strip ratio**

R/tonne



Internal cash preservation savings initiatives performance

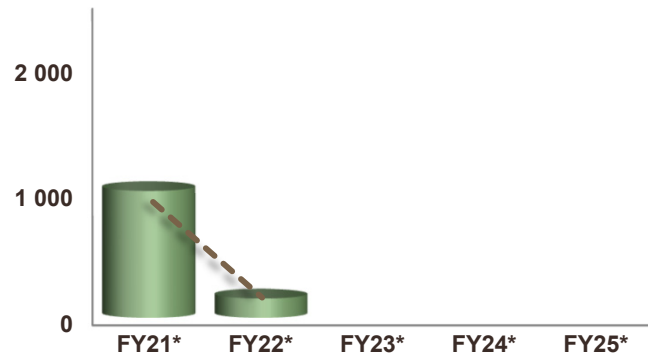


* Excluding Matla ** Tonne of overburden moved for each tonne of ROM

Capex | sustaining the robust coal business

Expansion capital profile

R million

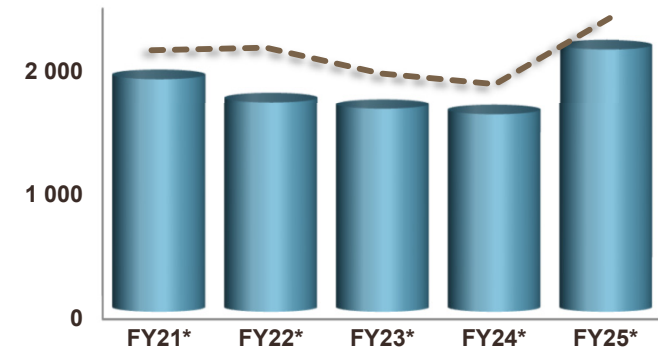


1H21	2H21*						
406	418	824	142				
82	58	140					
488	476	964	142	*	*	*	1 106
446	463	909	142	*	*	*	1 051

↑ 5%

Sustaining capital profile

R million



	1H21	2H21*					
Waterberg	522	992	1 514	1 550	1 540	1 451	1 800
Mpumalanga	134	204	338	119	76	120	291
Other	6	16	22	20	20	20	20
Total	662	1 212	1 874	1 689	1 636	1 591	2 111
Previous guidance	695	1 376	2 071	2 091	1 891	1 808	2 320
							8 901
							10 181

↓ 13%

* Based on latest internal forecast (actual figures could vary by ± 5%), Moranbah South not included

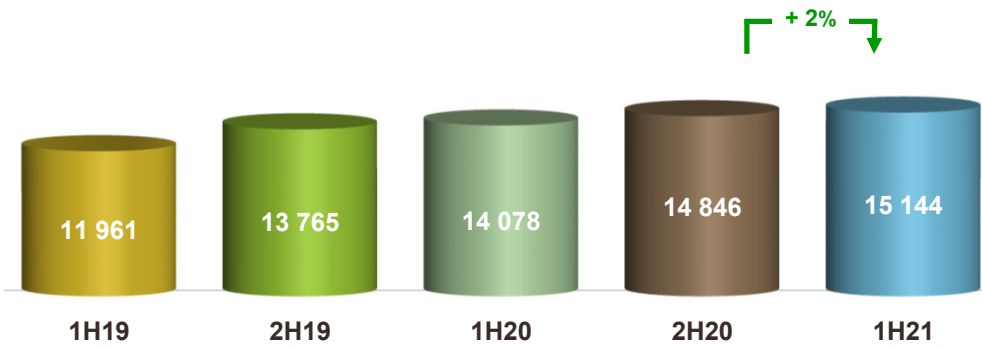


FINANCIAL RESULTS

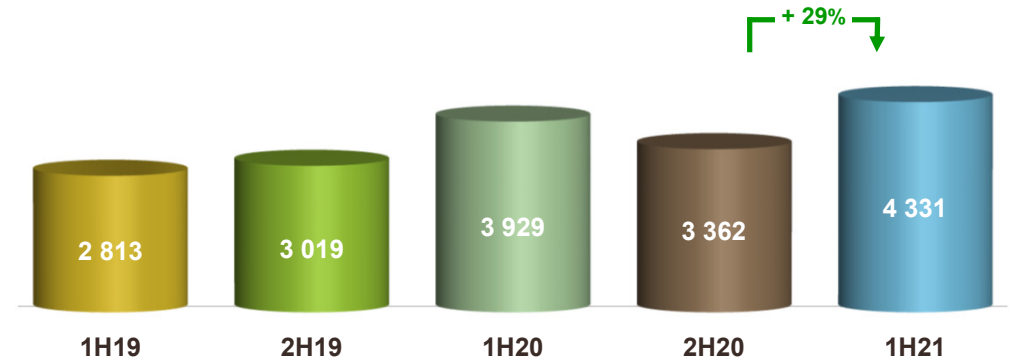
Riaan Koppeschaar | Finance Director

Group core performance | resilient portfolio delivering returns

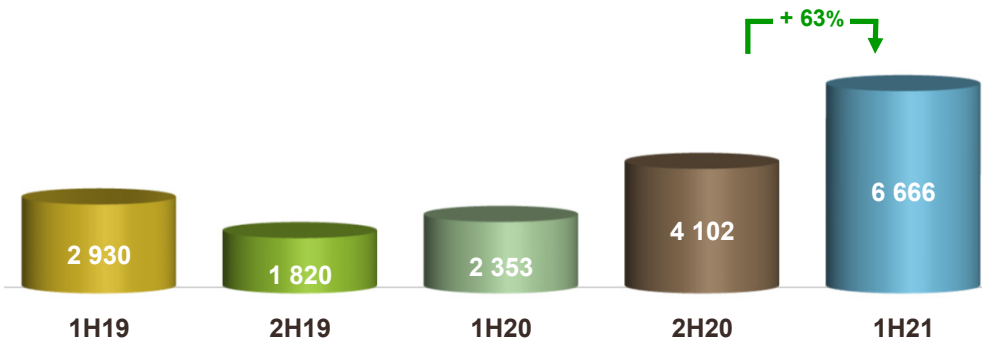
Revenue (Rm)



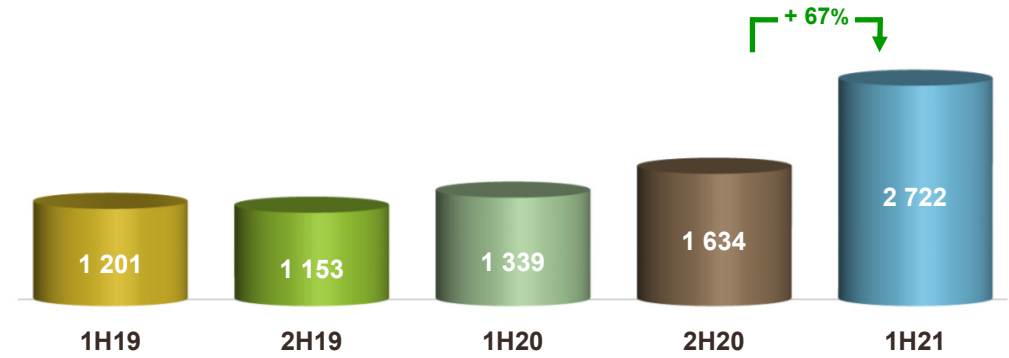
EBITDA (Rm)



Equity income (Rm)



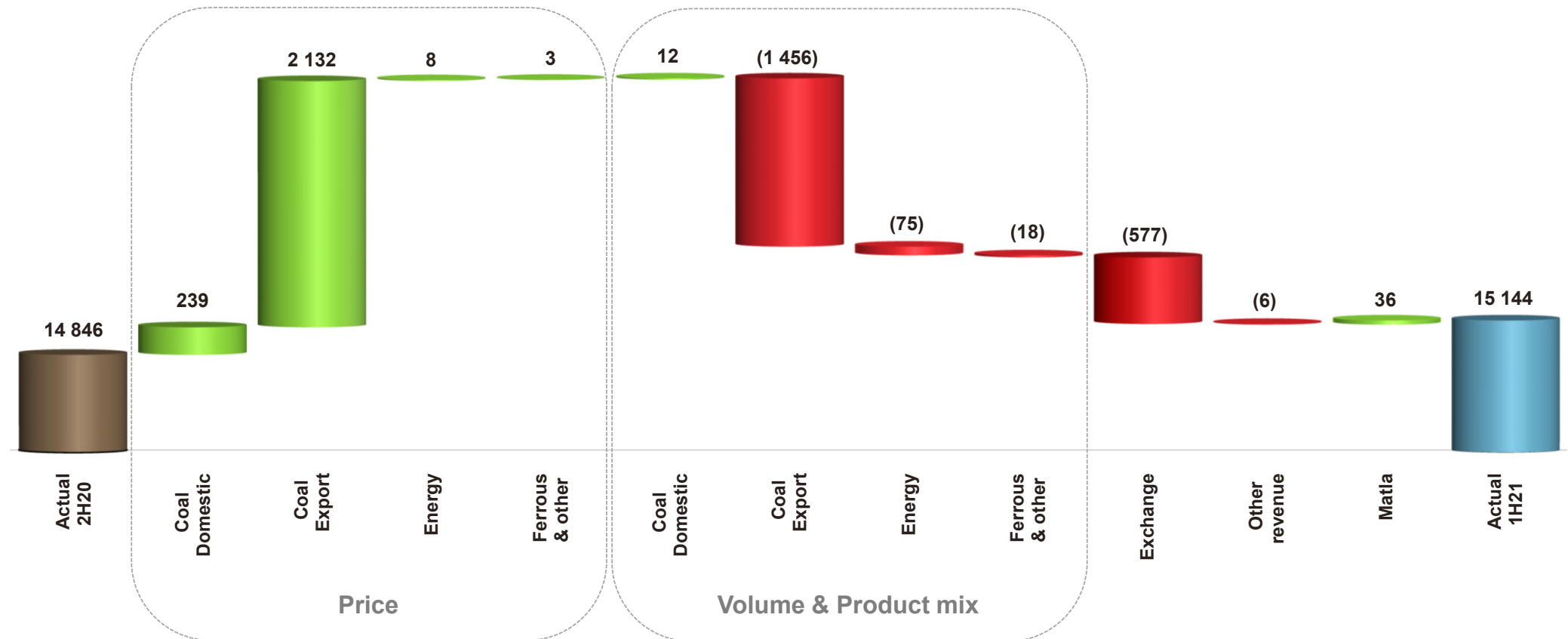
HEPS (cents)



Detail on calculation of core results on slides 41 to 44

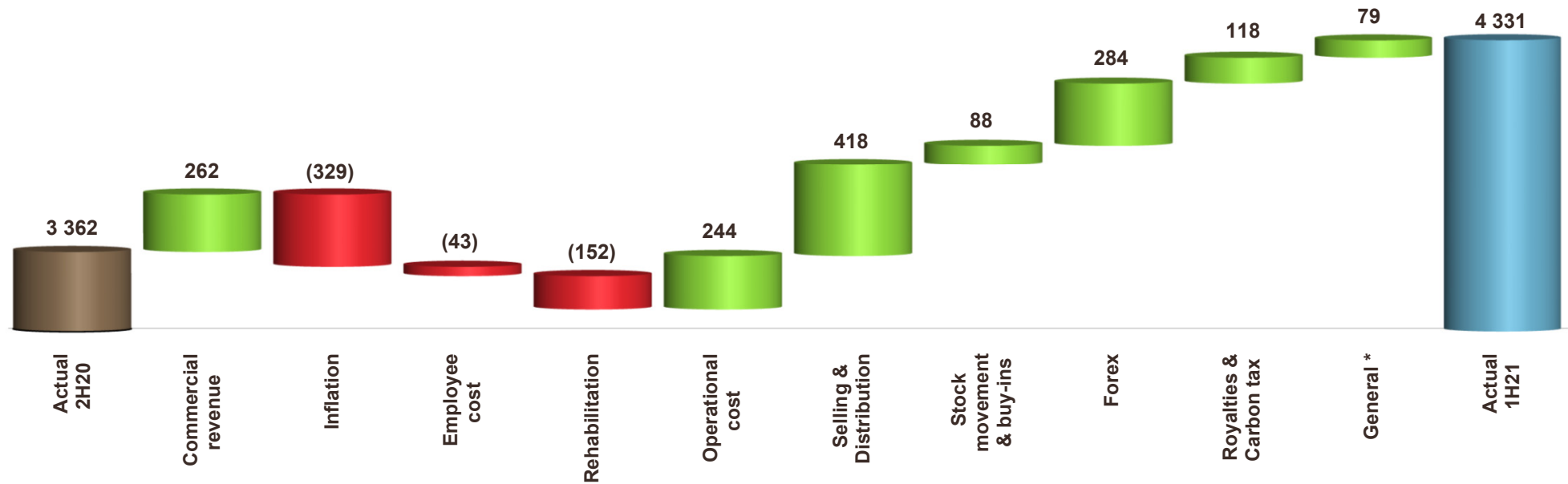
Group revenue | high prices counter logistical constraints

R million



Group core EBITDA | lower volumes impacting cost

R million



Coal	3 484	344	(305)	(52)	(146)	230	420	78	224	118	(40)	4 355
Energy	410	(67)	(4)	(5)	(2)	11					76	419
Ferrous	1	(14)	(3)	4	(2)	6		17			2	11
Other	(533)	(1)	(17)	10	(2)	(3)	(2)	(7)	60		41	(454)
	3 362	262	(329)	(43)	(152)	244	418	88	284	118	79	4 331

* Total EBITDA variance for Matla included in General = +R6 million

Coal | improved performance despite export limitations

<i>R million</i>	1H20	2H20	1H21
Revenue	13 730	14 145	14 525
Commercial Waterberg	7 615	7 834	8 168
Commercial Mpumalanga	4 076	3 961	3 960
Tied Mpumalanga	2 005	2 350	2 386
Other	34		11
EBITDA	4 223	3 484	4 355
Commercial Waterberg	4 158	3 935	4 256
Commercial Mpumalanga	35	(468)	166
Tied Mpumalanga	72	72	78
Other*	(42)	(55)	(145)
EBITDA margin (%)	31	25	30

* Re-presented to exclude indirect corporate costs

Cennerg | consistent renewable energy performance

Performance since acquisition

	Unit	2Q20	2H20	1H21
Energy generation	GWh	176	377	331
Revenue	Rm	283	606	539
EBITDA ¹	Rm	238	433	446
EBITDA margin ²	%	84	71	83
Debt	Rm	4 906	4 865	4 814
Finance charges	Rm	142	259	251

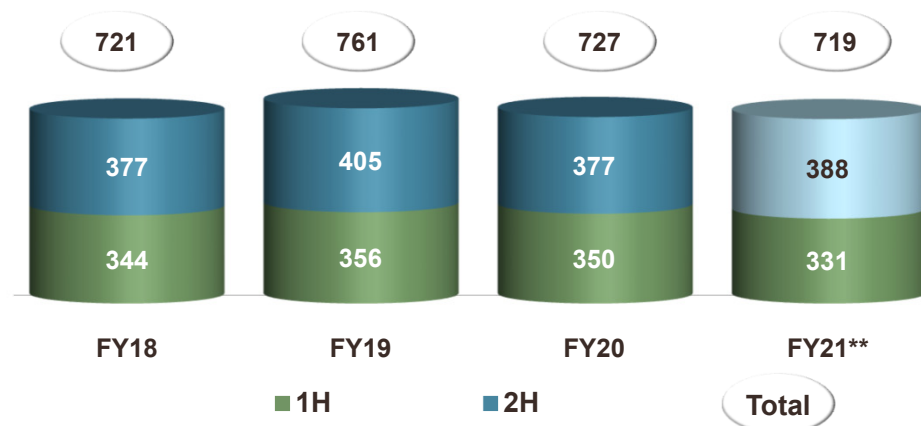
¹ 2H20: Includes R60 million non-cash costs relating to a fair value hedge accounting adjustment and a minority shareholder obligation cost that is once off.

² 2H20: EBITDA margin is 81%, excluding the items mentioned above that are not expected to recur.

Average electricity generation

	Amakhala	Tsitsikamma
Capacity factor (historic)*	36%	40%
Contracted equipment availability	97%	97%
Electricity generation (guideline annual average)	414GWh	320GWh

GWh[#]



* Ratio of actual electricity output over a given period of time to the maximum possible output over that period of time ** 2H21 based on latest internal forecast

[#] 100% although only 50% equity-accounted income was included in Exxaro results up to 1Q20 whereafter fully consolidated from 2Q20

Group core earnings | benefiting from strong commodity prices

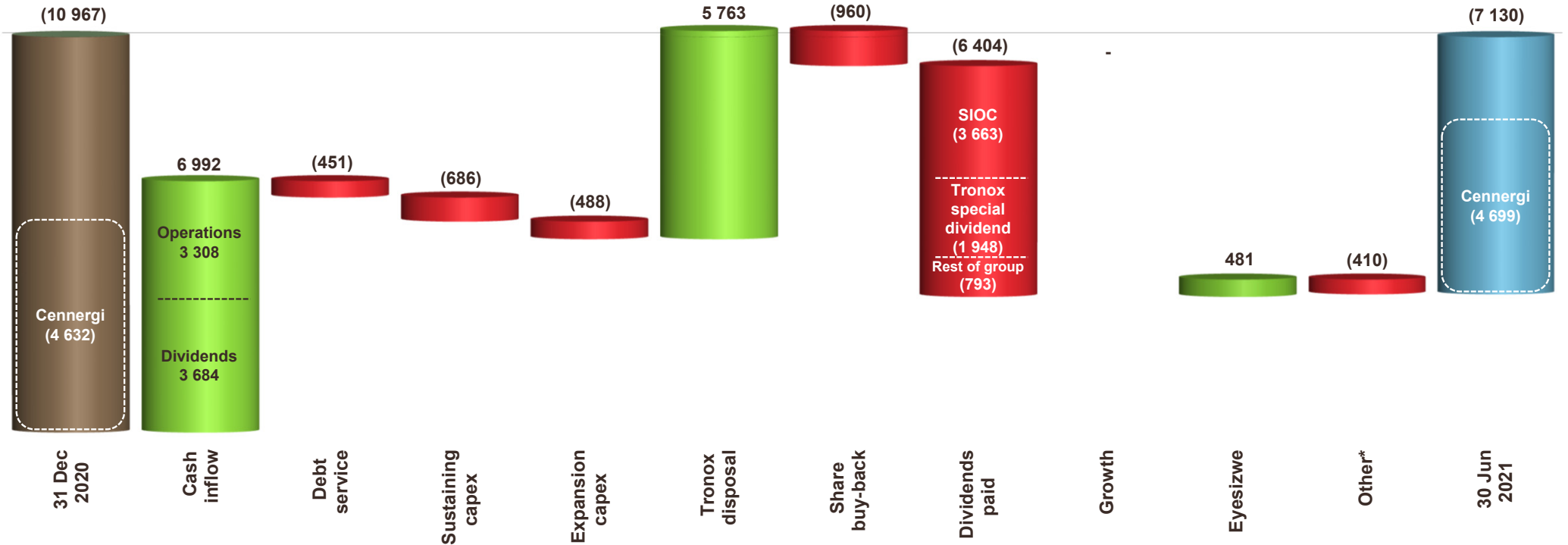
<i>R million</i>	1H20	% change	2H20	% change	1H21
Net operating profit	2 798	(26)	2 058	48	3 043
Income from investments	37	(3)	36	(42)	21
Net financing cost – Exxaro excluding Cennergi	(183)	(42)	(260)	47	(139)
Net financing cost – Cennergi	(137)	(84)	(252)	2	(246)
Post-tax equity-accounted income	2 353	74	4 102	63	6 666
Coal: RBCT	10	(120)	(2)		3
Mafube	35	(9)	32		98
Ferrous: SIOC	2 257	71	3 866	63	6 317
TiO ₂ : Tronox SA	95	38	131	(59)	54
Energy: Cennergi	13				
LightApp	(9)		(9)	44	(5)
Other: Black Mountain			122	63	199
Other	(48)	21	(38)		
Tax	(580)	31	(399)	(48)	(593)
Non-controlling interest	(928)	(27)	(1 183)	(65)	(1 948)
Attributable earnings	3 360	22	4 102	66	6 804
Attributable earnings per share* (cents)	1 339	22	1 634	67	2 722

* Based on a weighted average number of shares of 250 million (1H20 = 251 million; 2H20 = 251 million)

Capital allocation | disciplined capital allocation



R million



* Mainly shares acquired to settle vested share-based payment schemes (-R359 million) and contributions to the environmental rehabilitation trust fund (-R41 million)

Shareholder return | record interim dividend

	Interim 1H21	Total FY20	Final 2H20	Special 2H20	Interim 1H20
Dividend cover* - Coal (times)					3.0
Dividend cover - Group adjusted earnings (times)	2.5		2.5		
SIOC dividend declared (Rm)	6 329	5 369	3 663		1 706
Dividend declared per share (cents)	2 077	2 429	1 243	543	643
Dividend declared (Rm)	7 315	8 713	4 459	1 948	2 306
Eyesizwe	2 235	2 614	1 338	584	692
Other	5 080	6 099	3 121	1 364	1 614

* Cover calculated on core attributable earnings



OUTLOOK

Mxolisi Mgojo | Chief Executive Officer

Business outlook 2H21 | accelerated vaccinations and steady recovery



- **Continue with disposal process** for non-core assets including Black Mountain Mining
- **Positioning for economic and social resilience** in increasing environment of risk and uncertainty
- **Just Transition strategy** aligned to country efforts leading to COP26
- Volatile **Rand exchange rate**
- Require momentum on implementation of the **Economic Reconstruction and Recovery Plan**
- Amendment of South Africa's Electricity Regulation Act enabling **growth of renewable energy**
- **Eskom aligning to low carbon future**
- **Accelerated vaccination campaigns** will be pivotal to global economic activity
- **Strong API4 price** foreseen
- **COP26** – significant inflection point in the world's energy transition since Paris Agreement with regards to financing of transition strategies

ZAR/USD exchange rate:



API4 USD price:



Government and Business | creating a sustainable future together



Conclusion | **transitioning responsibly towards low carbon resilience**

Exxaro Resources

- ① Result underpin the proposition of our **early coal value realisation**
- ② Prioritise acceptable **value distribution** with long term **investments**
- ③ **ESG is critical to our strategy**

Sustainable value

Coal assets belong to society, Exxaro is obliged to be **responsible stewards in maximising their value** ✓

Committed to rewarding shareholders while creating **sustainable value over the long term** ✓

Responsible and equitable value creation is imperative ✓



THANK YOU



ADDITIONAL INFORMATION

Exxaro | accolades



- **Announced as 2021 Top Employers.** The Top Employers Institute programme certifies organisations based on the participation and results of their HR Best Practices Survey
- **This survey covers six HR domains** consisting of 20 topics, including people strategy, work environment, talent acquisition, learning, well-being, diversity and inclusion, and more

- Mongezi Vetu, Executive Head Sustainability **ranked 3rd** by the Sustainability magazine's list of **top10 Chief Sustainability Officers**



- **Ranked in top 100** of V.E, part of Moody's ESG Solutions, Best Emerging Market Performers

- Exxaro won the **Best Sustainability Reporting Award in the Metals & Mining category** in the 2021 ESG Reporting Awards



- Included in the **Bloomberg 2021 Gender-Equality Index**

- Exxaro ranked **as #21 amongst Engineering students, in this 2021 South Africa's Most Attractive Employers** ranking
- Every year, university students vote for their ideal employers in the country's largest, most comprehensive and independent career related study – the Universum Talent Survey

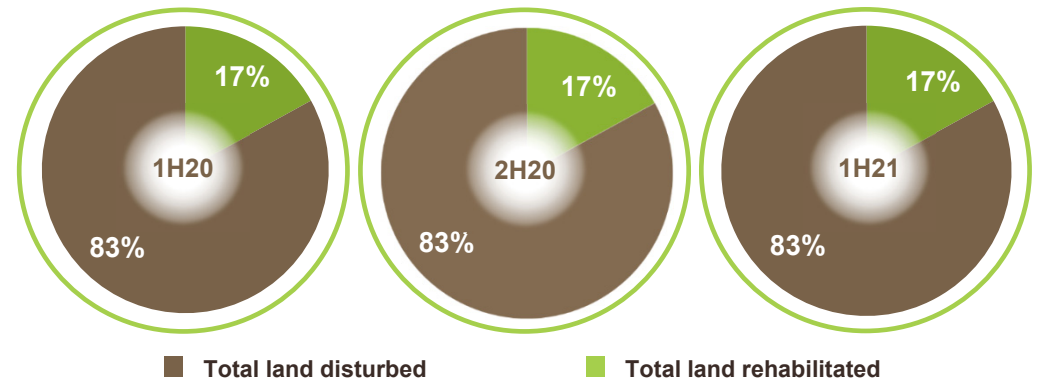


- **Exxaro Resources** has received a **Transition Pathway Initiative (TPI) ranking of 4/4**. This high score reflects the company's **commitment to managing greenhouse gas emissions** and indicates to stakeholders and investors that Exxaro is in an excellent position to benefit from opportunities presented by the low-carbon transition

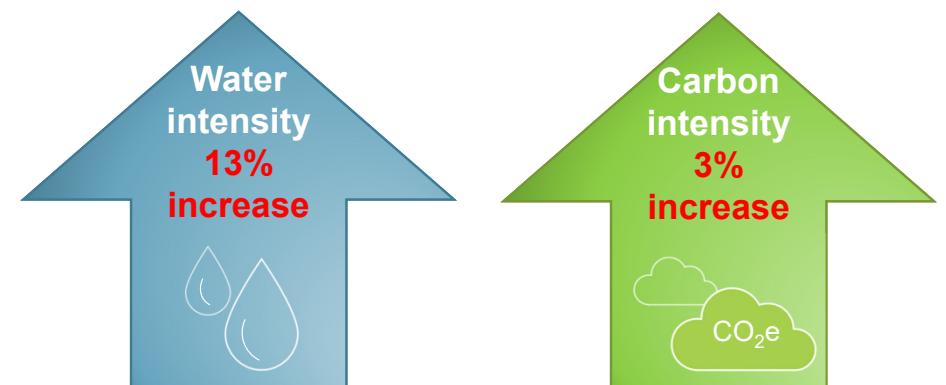
SHEC | integrated environmental management

- Our 2021 - 2025 **rehabilitation programme** is on target as indicated on the top right graph.
- The program focuses on reducing the environmental impact through increased concurrent rehabilitation.
- The integrity of all mine residue facilities was audited for compliance to SANS 10285 (SA standard) and the Global Industry Standard on Tailings Management. Good progress made in closing out findings.
- **Environment:** Our excellent performance continued, where we again recorded zero incidents.
- **Total Water intensity** increased by 13% from 155l / tonne ROM to 176l / tonne ROM due to increased abstraction at Grootegeluk, the ramp up of the new Belfast operation, and the construction activities at Matla.
- **Total Carbon intensity** increased by 3% from 4.8ktCO₂e / TTM to 5.1ktCO₂e / TTM.
 - Both direct and indirect spend (diesel and electricity) decreased.
 - The main driver for the increase in the carbon intensity is the reduction in total tonnes mined (TTM).

Land disturbed vs land rehabilitated (%)



Water and Carbon intensity



Coal | major projects

Pipeline:

GG6 Expansion	<ul style="list-style-type: none"> • Capex: R5.3bn • Product: 1.7 – 2.7Mtpa of semi soft coking coal • In construction • 1st production: 1H21 • Full production: 1H22
Matla Life of Mine Project	<ul style="list-style-type: none"> • Capex: R3.4bn • Access to reserve at Mine 1 • In construction • 1st production: FY23
Belfast	<ul style="list-style-type: none"> • Capex: R3.5bn • Product: 2.7Mtpa of thermal coal • Project Close in progress • 1st production: 1H19 • Project Close: 2H21
Leeuwpan Lifex	<ul style="list-style-type: none"> • Capex: R0.6bn • Product: 2.7Mtpa of thermal coal • 1st production: 2H18 • Relocation action plan completed • Project Close : 2H21

Timeline:

1H21	<ul style="list-style-type: none"> • GG6 Expansion: Construction continued and first production achieved • Matla Life of Mine Project: Construction commenced • Leeuwpan Lifex: Relocation Action Plan completed
2H21	<ul style="list-style-type: none"> • GG6 Expansion: Construction Completion • Matla Life of Mine Project: Construction continues • Belfast: Project Complete • Leeuwpan Lifex: Project Complete
FY22	<ul style="list-style-type: none"> • GG6 Expansion: Project Complete • Matla Life of Mine Project: Construction continues
FY23	<ul style="list-style-type: none"> • Matla Life of Mine Project: Construction continues
FY24	<ul style="list-style-type: none"> • Matla Life of Mine Project: Project Complete

Coal | capital expenditure

<i>R million</i>	1H20	2H20	1H21	2H21*	FY21*	FY22*	FY23*	FY24*	FY25*
Sustaining	597	1 513	662	1 212	1 874	1 689	1 636	1 591	2 111
GG rapid load out station	54	59	3	1	4				
GG trucks, shovels and stacker reclaimers	77	566	98	207	305	717	334	534	556
GG discard and backfill	109	148	181	137	318	431	473	214	675
GG other	216	454	241	647	887	402	733	703	569
Leeuwpan lifex reserve	19	51	10	17	27				
Leeuwpan other	46	50	40	84	124	103			
ECC	76	140	58	50	108				
Belfast		29	25	53	78	16	76	120	291
Other		16	6	16	23	20	20	20	20
Expansion	592	358	488	476	964	142			
GG6 Expansion	319	324	406	418	824	142			
GG other	22	(22)							
Belfast	200	4	74	30	104				
ECC	51	52	8	28	36				
Total coal capital expenditure	1 189	1 871	1 150	1 688	2 838	1 831	1 636	1 591	2 111
Waterberg	797	1 529	929	1 410	2 338	1 692	1 540	1 451	1 800
Mpumalanga	392	326	215	262	477	119	76	120	291
Other		16	6	16	23	20	20	20	20
Previous guidance			1 141	1 839	2 980	2 233	1 891	1 808	2 320

* Based on latest internal forecast (actual figures could vary by ± 5%)

Coal | product volumes

'000 tonnes	1H20	2H20	1H21	2H21*	1H22*	FY22*	FY23*
Thermal production	22 453	22 480	19 950	21 718	21 241	41 355	38 784
Grootegeluk	13 673	12 881	12 183	12 362	13 029	27 457	26 657
Matla	3 053	3 100	2 701	2 983	3 026	6 052	6 479
ECC	1 746	2 088	1 917	2 027			
Leeuwpan	1 786	1 934	1 247	2 000	2 527	2 527	
Belfast	1 286	1 564	1 236	1 375	1 721	3 442	3 640
Mafube (Buy-ins from Mafube JV)	909	913	666	971	938	1 877	2 008
Buy-ins	285	6	138				
Total thermal product (including buy-ins)	22 738	22 486	20 088	21 718	21 241	41 355	38 784
Total metallurgical production – Grootegeluk	1 172	1 050	863	1 533	2 502	5 004	5 355
Total product	23 910	23 536	20 951	23 251	23 743	46 359	44 139

* Based on latest internal forecast (actual figures could vary by ± 5%)

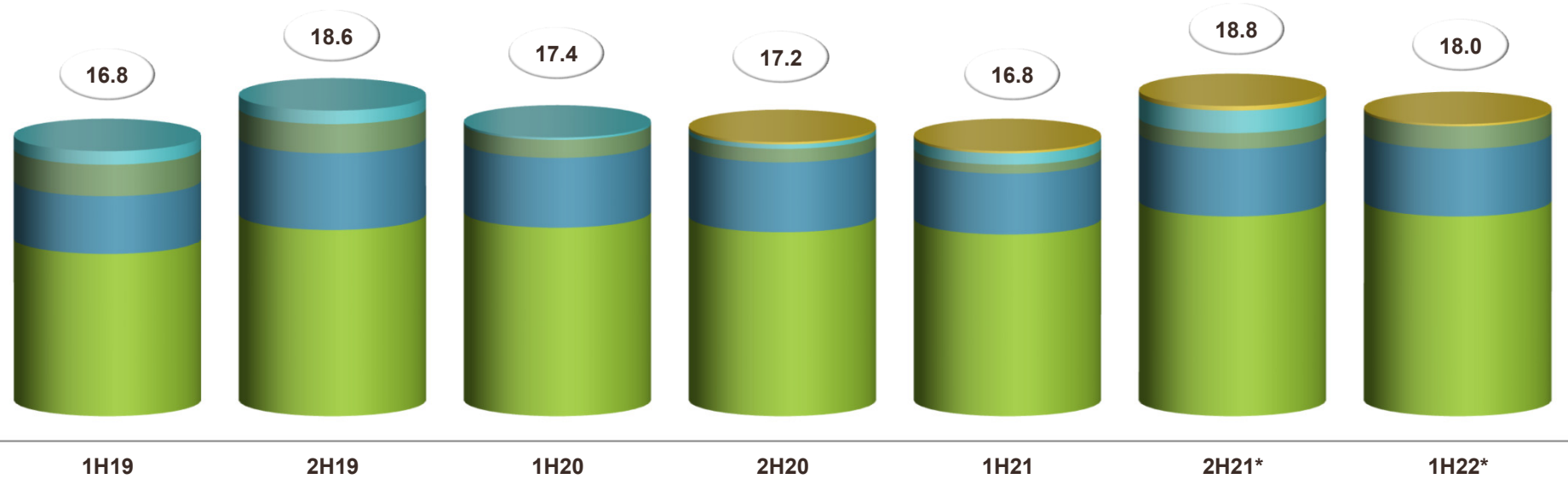
Coal | sales volumes

'000 tonnes	1H20	2H20	1H21	2H21*	1H22*	FY22*	FY23*
Sales to Eskom	15 602	15 259	14 679	15 557	15 578	31 156	31 582
Grootegeluk	12 554	12 150	11 984	12 585	12 561	25 122	25 122
Matla	3 048	3 109	2 695	2 972	3 017	6 034	6 460
Other domestic thermal coal sales	1 304	1 388	1 593	2 522	1 713	2 387	1 521
Grootegeluk	416	508	586	620	628	1 255	1 321
Mpumalanga	888	880	1 007	1 902	1 085	1 132	200
Exports	5 921	6 249	4 100	4 510	5 775	10 462	9 759
Total thermal coal sales	22 827	22 896	20 372	22 589	23 066	44 005	42 862
Total domestic metallurgical coal sales	457	579	493	652	700	1 363	1 361
Total sales	23 284	23 475	20 865	23 241	23 766	45 368	44 223

* Based on latest internal forecast (actual figures could vary by ± 5%)

Coal | domestic market volumes per mine

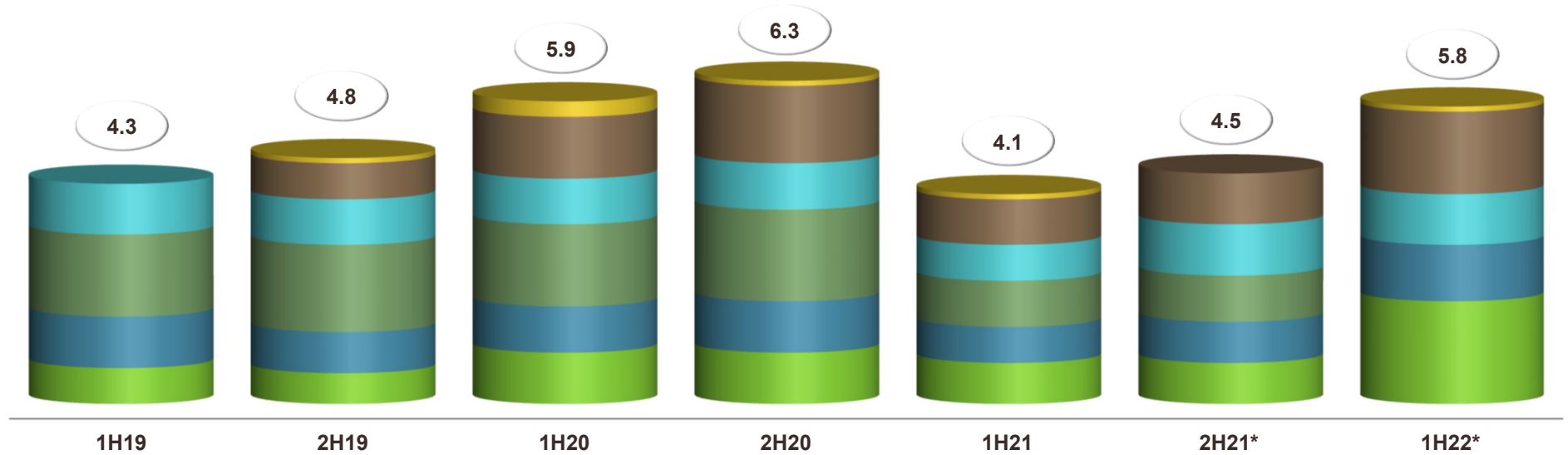
Million tonnes



* Based on latest internal forecast

Coal | export volumes per mine

Million tonnes



	1H19	2H19	1H20	2H20	1H21	2H21*	1H22*
Grootegeluk	0.7	0.6	1.0	1.0	0.8	0.8	2.0
Leeuwan	1.0	0.8	0.9	1.0	0.7	0.8	1.1
ECC	1.6	1.7	1.6	1.8	0.9	0.9	
Mafube	1.0	0.9	0.9	0.9	0.7	1.0	1.0
Belfast		0.7	1.2	1.5	0.9	1.0	1.6
Other**		0.1	0.3	0.1	0.1		0.1
Total	4.3	4.8	5.9	6.3	4.1	4.5	5.8

* Based on latest internal forecast ** Buy-ins and inventory

Coal | sensitivities 1H21

Measure	Sensitivity	Impact on NOP* (Rm)	
Environmental rehabilitation discount rate	1%	(261)	234
Royalty cost	1%	(145)	145
Domestic sales volumes	1%	(94)	94
Export price per tonne	US\$1	(60)	60
Exchange rate	10 cent	(28)	28
Export sales volumes	1%	(17)	17
Labour	1%	(14)	14
Railage	1%	(12)	12
Fuel	1%	(5)	5
Electricity	1%	(3)	3

* Net operating profit

Financial overview | group IFRS

<i>R million</i>	1H20	% change	2H20	% change	1H21
Revenue	14 078	5	14 846	2	15 144
Operating expenses	(10 009)	(46)	(14 622)	32	(9 896)
Net operating profit	4 069	(94)	224		5 248
Net operating profit margin (%)	29	(27)	2	33	35
Post-tax equity-accounted income	2 355	72	4 056	64	6 670
Attributable earnings: owners of parent	4 334	(32)	2 949	179	8 224
Headline earnings*	3 315	24	4 102	66	6 804
EBITDA	3 884	(13)	3 362	29	4 331
Cash generated from operations	4 732	(36)	3 038	31	3 973
Capital expenditure	1 264	51	1 911	(39)	1 174
Net debt	10 534	4	10 967	(35)	7 130
Attributable earnings per share (cents)**	1 727	(32)	1 175	180	3 290
Headline earnings per share (cents)**	1 321	24	1 634	67	2 722

* Non-IFRS number ** Based on a weighted average number of shares of 250 million (1H20 = 251 million; 2H20 = 251 million)

Financial overview | non-core adjustments

<i>R million</i>	1H20	2H20	1H21
Coal	(815)	(1 478)	
Disposal/transfer of operations	14	7	
BEE Phase II implementation	(870)		
Impairment of ECC		(1 378)	
Change in effective equity percentage in RBCT		(20)	
Insurance claims received	32		
Gain/(loss) on disposal of non-core assets	9	(87)	(10)
Ferrous: BEE Phase II implementation	(11)		
TiO₂: Disposal of Tronox investments			2 215
Energy	1 262		
Profit on deemed disposal of Cennergi JV	1 321		
Recycling of our share of cash flow hedge of Cennergi JV on deemed disposal	(59)		

Financial overview | non-core adjustments (continued)

<i>R million</i>	1H20	2H20	1H21
Other	835	(356)	
BEE Phase II implementation	881		
Impairment of investment in associate	(46)	(458)	
Gain on disposal of non-core assets and other		102	
Non-core adjustment impact on net operating profit	1 271	(1 834)	2 205
Post-tax equity-accounted income	2	(46)	4
Tax on items with impact on net operating profit	(2)	262	(375)
Non-controlling interest on items with impact on net operating profit	(297)	466	(414)
Total non-core adjustment impact on attributable earnings	974	(1 152)	1 420

Financial overview | group core*

<i>R million</i>	1H20	% change	2H20	% change	1H21
Revenue	14 078	5	14 846	2	15 144
Operating expenses	(11 280)	(13)	(12 789)	5	(12 101)
Add back: Depreciation	1 131	15	1 305	(1)	1 288
EBITDA	3 929	(14)	3 362	29	4 331
EBITDA margin (%)	28	(5)	23	6	29
Post-tax equity-accounted income	2 353	74	4 102	63	6 666
Headline earnings*	3 360	22	4 101	66	6 804
Headline earnings per share (cents)**	1 339	22	1 634	67	2 722
Average R/US\$ rate					
Realised	16.39	1	16.51	(10)	14.78
Spot	16.65	(2)	16.25	(11)	14.53
Average API4 export price (US\$/tonne)	66.39	(4)	64.01	53	97.75
Average coal export price realised					
US\$/tonne	51.79	(14)	44.54	74	77.69
R/tonne	862	(16)	724	56	1 129

* Non-IFRS number ** Based on a weighted average number of shares of 250 million (1H20 = 251 million; 2H20 = 251 million)

Financial overview | core EBITDA vs Cash generated by operations

<i>R million</i>	1H20	2H20	1H21
Core EBITDA	3 929	3 362	4 331
<i>Adjustments:</i>			
Insurance claims received	32		
Expected credit losses adjustment	(77)	(67)	(65)
Write-off of trade and other receivables	5	30	79
Movement in provisions	(1 045)	(51)	194
Foreign currency differences	(70)	62	(16)
Fair value adjustments on financial instruments	(63)	(10)	(119)
Indemnification asset movement	798		
Share-based payment expense	108	142	117
Ineffective hedge interest rate swap	11	46	4
Translation of foreign currency items	(346)	333	3
Amortisation of transaction costs	5		20
Non-cash recoveries	70	62	(42)
Other non-cash movements	(3)	(4)	(5)
Working capital cash flow	1 378	(867)	(528)
Cash generated by operations	4 732	3 038	3 973

Capital funding structure | Exxaro excl. Cennergi

R million

Facilities available

	<i>Drawn</i>	<i>Undrawn/ committed</i>	<i>Undrawn/ unissued</i>
Term loan and revolving facility	4 750	3 250	
DMTN* programme	1 000		4 000
Interest bearing borrowings	5 750		
Interest capitalised	50		
Lease liabilities	475		
Capitalised transaction costs	(24)		
Total interest-bearing debt	6 251		
Current	439		
Non-current	5 812		
Net cash and cash equivalents	(3 820)		
Net debt	2 431		

Maturity profile of debt

Repayment year	6 251
Less than 6 months	66
6 – 12 months	373
1 – 2 years	43
2 – 3 years	683
3 – 4 years	1 167
4 – 5 years	3 681
> 5 years	238

* Domestic Medium-Term Note

Capital funding structure | Cennergi

R million

Facilities available

	<i>Drawn</i>	<i>Undrawn/ committed</i>	<i>Undrawn/ unissued</i>
Project financing	4 760	388	
Interest bearing borrowings	4 760		
Lease liabilities	54		
Total interest-bearing debt	4 814		
Net cash and cash equivalents	(115)		
Net debt	4 699		

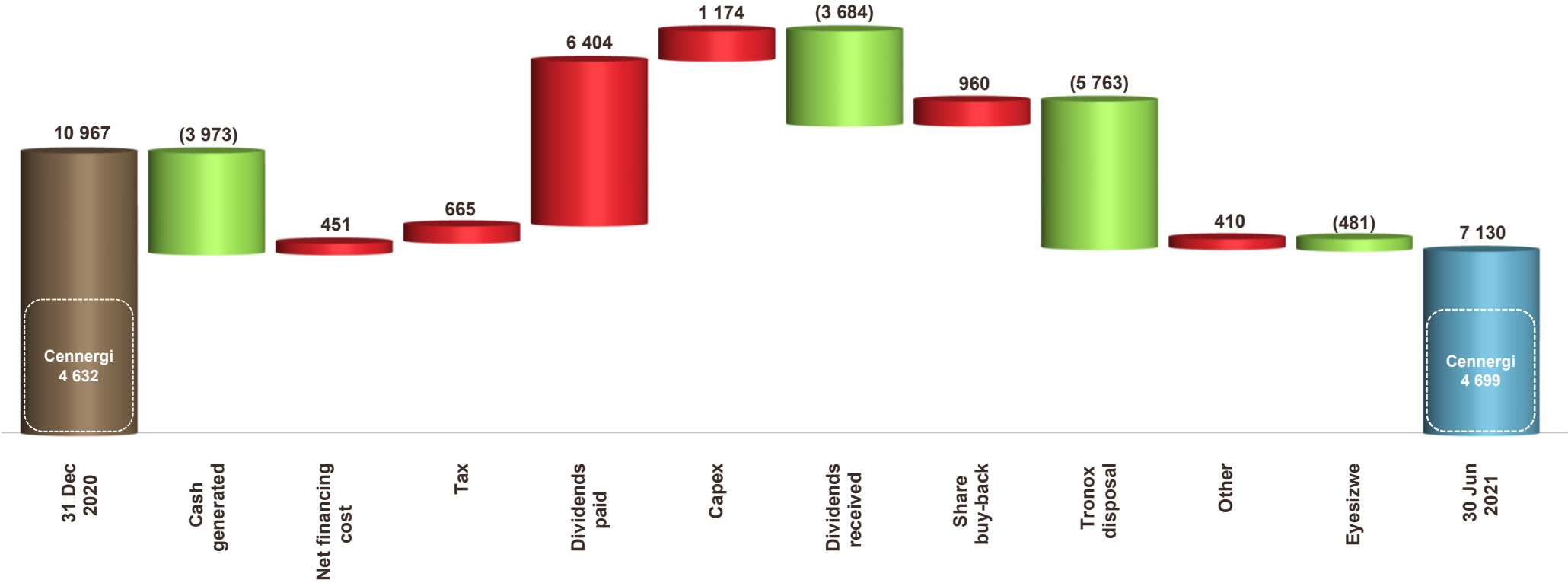
Maturity profile of debt*

Repayment year	4 814
Less than 6 months	61
6 – 12 months	65
1 – 2 years	178
2 – 3 years	242
3 – 4 years	311
4 – 5 years	393
> 5 years	3 564

* As agreed with providers of loans

Group results | net debt 1H21

R million



Performance | key indicators

	Target	1H20	2H20	1H21
Internal key performance indicators				
EBITDA interest cover* (times) (6 months)	>4	20	11	28
Net debt: equity* (%)	<40	17	17	6
Net debt: EBITDA* (times) (12 months)	<1.5	0.9	1.0	0.4
Return on capital employed (%) (12 months)	>20	23	25	36
Bank covenants**				
Net debt: equity (%)	<80	14	14	6
EBITDA interest cover (times)	>4	14	11	9
Net debt: EBITDA (times)	<3	0.6	0.7	0.2

* Excluding Cennergi since consolidation from 1 April 2020

** Including dividends received from associates and contingent liabilities, except DMRE guarantees and excluding Cennergi consolidated results